

Overview and Scrutiny



Sustainable Development Select Committee Agenda

7.00 pm, Tuesday, 10 January 2023
Civic Suite, Lewisham Town Hall, SE6 4RU

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This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

Item		Pages
1.	Minutes of the meeting held on 30 November 2022	3 – 7
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Sustainable Development Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Tuesday, 10 January 2023.

Jeremy Chambers, Monitoring Officer
Thursday, 22 December 2022

<p>Members</p> <p>Councillor James Royston (Chair)</p> <p>Councillor Edison Huynh (Vice-Chair)</p> <p>Councillor Tauseef Anwar</p> <p>Councillor Liam Curran</p> <p>Councillor Sian Eiles</p> <p>Councillor Aisha Malik-Smith</p> <p>Councillor Oana Olaru</p> <p>Councillor Mark Ingleby (ex-Officio)</p> <p>Councillor Ese Erheriene (ex-Officio)</p>	
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MINUTES OF THE SUSTAINABLE DEVELOPMENT SELECT COMMITTEE

Wednesday, 30 November 2022 at 7.00 pm

In attendance: Councillors James Royston (Chair), Edison Huynh (Vice-Chair), Tauseef Anwar, Liam Curran, Sian Eiles, Oana Olaru and Mark Ingleby

Also present: Councillor James Rathbone, Councillor Louise Krupski (Cabinet Member for Environment and Climate), Councillor Brenda Dacres (Deputy Mayor and Cabinet Member for Housing Development and Planning), Seamus Adams (Head of Commercial Operations and Development), Timothy Andrew (Scrutiny Manager), David Austin (Director of Finance), Jennifer Daothong (Executive Director for Housing, Regeneration and Public Realm), Melanie Dawson (Principal Lawyer) and Zahur Khan (Director of Public Realm)

NB: Those Councillors listed as joining virtually were not in attendance for the purposes of the meeting being quorate, any decisions taken or to satisfy the requirements of s85 Local Government Act 1972

1. Minutes of the meeting held on 11 October 2022

- 1.1 It was noted that Cllr Ingleby was at the meeting – but did not appear on the list of attendees.
- 1.2 **Resolved:** that subject to the inclusion of Cllr Ingleby as a meeting attendee – the minutes be agreed as an accurate record.

2. Declarations of interest

- 2.1 There were none.

3. Responses from Mayor and Cabinet

- 3.1 There were none.

4. Budget reductions report

- 4.1 David Austin (Director of Finance) introduced the report – noting the changing and uncertain economic context as well as the anticipated publication of the local government finance settlement (on 21 December). He also outlined the timetable for the development and agreement of the budget. David also responded to questions regarding a number of officer savings proposals – the following key points were noted:
 - The proposal to reduce the operation costs of corporate buildings (COR_SAV_03) was in recognition of the reduction in usage of Council buildings and the increase in options for flexible working.
 - There was work taking place across the Council to reduce reliance on agency staff.
 - The proposal to remove the empty homes Council tax exemption (COR_INC_01) would likely impact on Lewisham Homes and local housing associations. The intent was to ensure that homes were being occupied as much as possible.

- There were complexities and challenges from generating income from events in parks.
- 4.2 Jennifer Daothong (Executive Director for Housing, Regeneration and Public Realm) introduced the savings proposals relating to road safety and traffic enforcement (HRPR_SAV_02 and HRPR_INC_01).
- 4.3 Jennifer Daothong and Zahur Khan (Director of Public Realm) responded to questions from the Committee – the following key points were noted:
- Consideration was being given to restructuring the road safety team, in coordination with schools – regarding their requirements for patrols.
 - There would be a potential reduction in school crossing officers – but it was intended that measures would be considered alongside the plans for implementing schools streets and the use of physical safety measures.
 - It was intended that the work with schools (and existing crossing officers) would mitigate the potential impact of any reduction in the number of posts (as well as potential equalities impacts).
- 4.4 Jennifer Daothong introduced the savings proposals relating to fees, charges and income generation (HRPR:_INC_02, INC_03, INC_04, INC_05 and INC_06) noting the work that had taken place to benchmark charges against those levied by neighbouring authorities and highlighting the need for charges in some areas to reduce demand.
- 4.5 Jennifer Daothong, Zahur Khan and Seamus Adams (Head of Commercial Operations and Development) responded to questions from the Committee – the following key points were noted:
- The Council had not reviewed a number of these budgets for several years.
 - The intent was to move toward full cost recovery for the delivery of the services as far as feasible – with the option for regular review.
 - A great deal of work had taken place in the past year to reduce illegal dumping of waste through the (self-financing) enforcement team.
 - Consideration was being given to the potential for increasing prosecutions for environmental crime.
 - There would not be charges for replacement bins damaged by refuse collection officers.
 - Monitoring of the levels of illegal dumping would take place – alongside regularly reviewing the level of take up of charged for refuse collection services.
 - Officers were mindful of the potential impact on the cost of living – but the charges for the items (and the irregularity of replacing mattresses and fridge freezers) were believed to be fair and proportionate.
 - Fines for fixed penalty notices were set nationally.
 - The Council issued fines for littering and for fly-tipping.
 - The duties of the Head of Strategic Transport were being incorporated into the role of Head of Highways – which, it was intended would ensure effective coordination and increased focus on implementation across the service.

- 4.6 In the Committee's discussion the following key points were also noted:
- Further work should take place to publicise the Councils approach to enforcement – both as a good news story and as a deterrent to those illegally dumping waste and littering.
 - There was concern about the potential impact of increasing charges during the ongoing cost of living crisis.
 - Members highlighted their concerns about proposal COM_SAV_08 (reduction in opening hours at libraries) – particularly in relation to the Council's recent announcement of its warm havens programme.
- 4.7 **Resolved:** that the Committee would refer its views to the Public Accounts Select Committee as follows –
- In relation to the Housing Regeneration and Public Realm savings proposals for income generation (for bulky waste, fridge/freezer collection, and mattresses) Committee members were concerned about the potential impact of the increased charges on household budgets, particularly given the recent increases in the cost of living. The Committee recommended that, if feasible, work should take place to review the effect of the changes on household budgets over time.
 - The Committee was also concerned about potential increases in littering and fly-tipping. Accordingly, the Committee recommends that additional emphasis, and (where feasible) increased publicity, should be placed on the Council's enforcement processes and the options for the legal disposal of waste.
 - The Committee is concerned about the proposed reduction in opening hours at libraries (COM_SAV_08) particularly in relation to the Council's offer of 'warm welcomes' to households and vulnerable individuals experiencing fuel poverty.
 - The Committee recommends that careful consideration should be given to any future proposals for income generation in the borough's parks and open spaces.

5. Sustainable transport and parking improvements

- 5.1 Seamus Adams introduced the report – noting the Council's intention to: reduce parking pressures; encourage walking and cycling; improve air quality and public health; reduce traffic levels; improve road safety and enhance the public realm. He highlighted that less than half of the borough's households owned a car but only a quarter of the borough was covered by parking controls. He outlined that approach to implementation of new measures – which would be driven by data and informed by consultation and engagement with residents.
- 5.2 Seamus Adams and Zahur Khan responded to questions from the Committee – the following key points were noted:
- The measures were part of a combined package – including parking controls and street scene improvements. The improvements would be funded by a combination of parking charges and section 106 funds ring-fenced for parking improvements.

- Further consideration would be given to the emissions based charges for the least polluting diesel vehicles. Diesel vehicles in general were considered to produce more emissions and harmful particulates.
- Households were offered a number of free parking permits per year. Parking charges were benchmarked with other boroughs and were considered to be reasonable.
- Every road would have a bespoke approach to its parking controls – which would engage with the needs of businesses and residents (incorporating the need for space for deliveries).
- Consultations on the proposals would focus on what was right for residents of each road. The intention would be to consult with all residents – and not just car drivers. However, consultations would not constitute referenda on the proposals.
- In cases where there was significant opposition to making changes – it was not likely that a proposal would be made to Mayor and Cabinet to proceed with changes (although this would be considered on a case by case basis).
- Officers' experience with previous schemes indicated that once the benefits of the changes were being felt by residents in one area – they became more appealing to residents in other areas. There would be the option for areas that had declined the changes to be revisited (consulted again) towards the end of the programme.
- The consultation would be a continual learning process for officers. It would be carried out quickly and pragmatically.
- Work would take place to link the improvements through this programme with the interventions taking place to implement the transport strategy.
- An overview of the programme would be available on the Council's website to keep all residents and members up to date on progress. There would be a wide programme of engagement – that would also include engaging with ward assemblies.
- The renewal of the parking enforcement contract would provide new technology and new capabilities for effective enforcement.
- Officers would engage with neighbouring authorities to harmonise controls and reduce potential problems.
- Work would take place with planning colleagues regarding requests for dropped kerbs and the availability of on-street parking. There would also be consideration of the widening and accessibility of footways.
- Consideration would be given to issuing monthly parking permits.
- There would be multiple benefits from improving the amount of green space on the borough's streets.
- Where areas were consulted and a decision was not taken to implement improvements there would still be changes to junctions and the use of double yellow lines in order to improve safety and access.
- If the proposals were agreed – and the consultation started in 2023 – there would be options for regular reviews and amendments to the programme in order to maintain flexibility and responsiveness.
- Work was taking place with dockless bike providers to ensure that their services were being managed effectively.

- The roll out of TfL bikes would require a contribution from the Council – which would have to be reviewed in the context of current financial pressure.
- Where possible, work on cycle infrastructure would take place alongside street improvements.

5.3 In Committee discussions – the following key points were also noted:

- The Committee would welcome improved signage (including walking times) and quality footway access to public transport hubs – and train stations in particular.
- Members also emphasised the importance of using transport and mapping mobile apps for planning journeys.
- The importance of rental bikes – including both TfL and dockless bikes.

5.4 Councillor Krupski (Cabinet Member for Environment and Climate) was invited to address the Committee. She noted the quality and innovation of the proposed project and emphasised the importance of maintaining clear and uncomplicated messages regarding planning, communication and delivery.

5.5 **Resolved:** the Committee recommended that (should the proposals be agreed) – work should take place to link up the improvements with other streetscape and active travel projects in a strategic way. Members believe this should take account of potential future funding (including projects funded by the local implementation plan); the Committee also recommend that partners (including TfL, dockless bike companies and neighbouring boroughs) should be encouraged to link in with the active travel improvements where possible. In addition, the Committee would welcome improved signage around railway stations in order to encourage walking and other forms of active travel.

6. Select Committee work programme

6.1 The Committee discussed the work programme for the January meeting – deliberating on the option to remove an item on the development of the Local Plan and the addition of an item on the redevelopment of Catford Town Centre.

6.2 **Resolved:** that the programme for the January meeting be agreed.

The meeting ended at 9:32

Chair:

Date:

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Sustainable Development Select Committee

Declarations of Interest

Date: 2022-23

Key decision: No

Class: Part 1

Ward(s) affected: None specific

Contributor: Jeremy Chambers (Director of Law, Governance and Elections)

Outline and recommendations

Members are asked to declare any personal interest they have in any item on the agenda.

1. Summary

- 1.1. Members must declare any personal interest they have in any item on the agenda. There are three types of personal interest referred to in the Council's Member Code of Conduct:
 - (1) Disclosable pecuniary interests
 - (2) Other registerable interests
 - (3) Non-registerable interests.
- 1.2. Further information on these is provided in the body of this report.

2. Recommendation

- 2.1. Members are asked to declare any personal interest they have in any item on the agenda.

3. Disclosable pecuniary interests

3.1 These are defined by regulation as:

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member’s knowledge has a place of business or land in the borough; and
 - (b) either:
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

4. Other registerable interests

4.1 The Lewisham Member Code of Conduct requires members also to register the following interests:

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25.

5. Non registerable interests

- 5.1. Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

6. Declaration and impact of interest on members' participation

- 6.1. Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take not part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- 6.2. Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph 6.3 below applies.
- 6.3. Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- 6.4. If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- 6.5. Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

7. Sensitive information

- 7.1. There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

8. Exempt categories

- 8.1. There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-
- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
 - (b) School meals, school transport and travelling expenses; if you are a parent or

guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor

- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception).

9. Report author and contact

- 9.1. Jeremy Chambers, Director of Law, Governance and Elections [Jeremy Chambers@lewisham.gov.uk](mailto:Jeremy.Chambers@lewisham.gov.uk), 020 83147648



Sustainable Development Select Committee

Climate Emergency Action Plan: update 2022/23

Date: 10 January 2023

Key decision: No

Class: Part 1

Ward(s) affected: Type here, Arial size 11

Contributors: Climate Resilience Manager

Outline and recommendations

This report provides the Sustainable Development Select Committee with an update on delivery of Lewisham's Climate Emergency Action Plan. The Committee is invited discuss the content of the report and shape the approach proposed in reporting the Council's progress and priorities on climate action to Mayor and Cabinet and the wider public.

Timeline of engagement and decision-making

In February 2019 Lewisham councillors agreed a motion to declare a 'Climate Emergency' and asked Mayor and Cabinet to adopt an action plan by the end of 2019/20 with the aim of making the borough carbon neutral by 2030.

<https://councilmeetings.lewisham.gov.uk/documents/s62942/Motion%20%20proposed%20Cllr%20Anwar%20seconded%20Cllr%20Krupski.pdf>

Mayor and Cabinet agreed Lewisham's Climate Emergency Action Plan on 11 March 2020.

<https://councilmeetings.lewisham.gov.uk/documents/s72555/Climate%20Emergency%20Action%20Plan.pdf> and have reviewed progress on an annual basis:

10 March 2021

<https://councilmeetings.lewisham.gov.uk/documents/s78637/Lewishams%20Climate%20Emergency%20Action%20Plan.pdf>

<https://councilmeetings.lewisham.gov.uk/documents/s78638/Annex%20Action%20tracker.pdf>

9 March 2022

<https://councilmeetings.lewisham.gov.uk/documents/s96746/Climate%20Emergency%20update.pdf>

A further update to Mayor and Cabinet is scheduled for March 2023.

1. Summary

- 1.1. This report provides the Sustainable Development Select Committee with an update on Lewisham's Climate Emergency Action Plan, published in March 2020.
- 1.2. A further version of the update will be reported to Mayor and Cabinet in March 2023 and following that a public-facing document will be produced in line with the Manifesto commitment for "a fully costed plan to make the Council net-zero by 2030".

2. Recommendations

- 2.1. Sustainable Development Select Committee is invited to review and comment on the update on progress.

3. Policy context

- 3.1. In 2016, the UK Government ratified the Paris Agreement, part of the United Nations Framework Convention on Climate Change, which commits countries to taking action to prevent the global average temperature increasing 2°C above pre-industrial levels. In 2019 the Climate Change Act 2008 (2050 Target Amendment) Order 2019¹ committed the UK to a legally binding target of net zero emissions by 2050. In 2021 the Government published its Net Zero Strategy the UK's latest proposals for delivering the UK's commitment under the Paris Agreement. In the 2022 Autumn Statement the Government set a national ambition to reduce energy consumption by 15% by 2030, with a new Energy Efficiency Taskforce to drive improvement in energy efficiency in households, business and the public sector. The Autumn Statement also announced £6bn new funding in 2025-28 in addition to the £6.6bn from existing manifesto commitments.
- 3.2. The Lewisham Council Corporate Plan 2022-26 identifies the climate emergency as one of four local challenges, and states that
 - We continue to strive towards being a net zero borough by 2030, and will continue to lobby the government and work with our partners to achieve this.
 - We will lead by example, by using 100% renewable energy, retrofitting public buildings where possible to make them more energy efficient, and supporting residents to make their homes warmer and more efficient.
 - Our parks and green spaces are a lifeline to the health and wellbeing of our residents, and provide important resilience against the climate emergency. We will continue to invest in them, and continue to plant more trees – adding to the 25,000 we've planted since 2018.
 - The progress of our Climate Emergency Action Plan will be reviewed annually by our Executive Management Team and through our scrutiny committee process, including reporting annually to the Mayor and Cabinet. We will publish a public update once a year setting out what has been done in that year and updating our set of actions going forward.
- 3.3. The Corporate Plan priority 'Greener and Cleaner' commits to continue to embed climate throughout the Council and identifies work on tree planting, parks and active travel as part of this work. The priority on 'Quality Housing' includes a commitment to improve the conditions in the borough's housing stock, working with all housing providers to encourage retro-fitting as part of our drive to be carbon-neutral by 2030.

¹ <https://www.legislation.gov.uk/ukdsi/2019/9780111187654>

4. Background

- 4.1. In February 2019 Lewisham Councillors approved a motion declaring a Climate Emergency and setting the ambition for Lewisham to be carbon neutral by 2030². Lewisham's Climate Emergency Action plan was developed over the course of 2019 through an internal working group, discussions with residents and community groups, and input from the Sustainable Development Select Committee. The Action Plan was also informed by a study to identify and cost delivery of the ambition for the borough to be net zero carbon by 2030³. Lewisham's Climate Emergency Action Plan was approved by Mayor and Cabinet on the 11 March 2020⁴.
- 4.2. The Action Plan identified the following priorities:
- The scale of threat from climate change requires us to be ambitious
 - Action on climate change is action on social justice
 - Responding to the climate emergency creates opportunities to improve local health outcomes and benefit the local economy
 - The Council must demonstrate leadership through its own operations
 - Net zero Lewisham cannot be delivered by the Council alone
- 4.3. An assessment of progress against each of the actions in Lewisham's Climate Emergency Action Plan is included as an annex to this report.

5. Update on delivery

- 5.1. The 143 actions in the March 2020 Action Plan are divided across the following themes:
- Leading by Example;
 - Sustainable Housing;
 - Decarbonised Transport;
 - Green Infrastructure;
 - Inspiring, Learning and Lobbying.
- 5.2. COVID19 affected delivery in the immediate period after the Action Plan was published. The pandemic also reinforced the central underlying principle of the Council's response to the climate emergency: that a changing climate has the greatest impact on our most vulnerable communities, and that taking action on climate should be framed in the context of taking action on social justice.
- 5.3. An annotated list of the actions is attached as an annex to this report. Each action has a narrative update and is then assessed as either: Achieved, Not Achieved or Ongoing. The following table shows these assessments by Action Plan thematic:

	Achieved	Not Achieved	Ongoing
Leading by Example (45)	40% (18)	4% (2)	56% (25)
Sustainable Housing (43)	28% (12)	5% (2)	67% (29)

² <https://councilmeetings.lewisham.gov.uk/documents/s62942/Motion%20%20proposed%20Cllr%20Anwar%20seconded%20Cllr%20Krupski.pdf>

³ <https://councilmeetings.lewisham.gov.uk/documents/s72556/Annex%20C%20Routes%20to%20Carbon%20Neutral%20Report.pdf>

⁴ <https://councilmeetings.lewisham.gov.uk/documents/s72555/Climate%20Emergency%20Action%20Plan.pdf>

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Decarbonised Transport (22)	17% (4)	5% (1)	77% (17)
Greener Adaptive Lewisham (14)	1% (1)		93% (13)
Inspiring Learning and Lobbying (19)	58% (11)		42% (8)
All (143)	32% (46)	3% (5)	64% (92)

Note: rounding errors mean some rows do not add to 100%

5.4. Key achievements since Lewisham's Climate Emergency Action Plan was published in March 2020 include:

Leading by Example

- In 2022 Climate Emergency UK published a scored assessment of all UK Climate Emergency Plans. Lewisham's was scored 77%, 4th highest in London and 12th nationally (see action 1.1.1).
- In 2021 Lewisham Council was awarded £3.5m to deliver works to 10 corporate and school buildings under the Government's Public Sector Decarbonisation Scheme. The works, completed in 2022, cut carbon emissions by 316 tonnes a year through replacing gas boilers with heat pumps and retrofitting insulation, lighting upgrades and wider improvements to heating and ventilation (1.2.1).
- In 2021 the Pension Investment Committee approved a low carbon mandate to divest the Council's pension scheme from carbon and moved assets into holdings supporting positive investment in carbon reduction (1.5.1).
- A range of Council services have adopted improvements that are reducing emissions associated with delivery. This includes upgrades to the Council's fleet (1.3.2), electrification of tools used in parks and green spaces (1.3.9), adopting 'warm mix' for road surfacing works (1.3.10) and the roll out of food waste collections to schools (1.4.7).
- In 2020 the Council switched its corporate electricity contracts to 100% renewable (1.5.5)

Sustainable Housing

- In 2022 Lewisham's Housing Retrofit Task & Finish Scrutiny Group published a range of recommendations aimed at supporting retrofit and reducing carbon emissions across housing in the borough of all tenures (2.3.1)
- In 2021 Lewisham Homes approved an Asset Management Strategy and Sustainability Strategy setting out plans to improve Lewisham Homes' housing stock to 2030 in line with the Lewisham Climate Emergency Strategic Action Plan (2.1.1). This approach informed the development of an application by the Council in November 2022 for £2.9m funding from the Social Housing Decarbonisation Fund as part of £9m decarbonisation works to the Lewisham Homes' estate (2.1.5).
- Lewisham Council leads the South London Healthy Homes partnership delivering a practical energy advice service across 12 South London boroughs targeted at low income and vulnerable households helping them stay warm in Winter. In three years the programme has supported 8,699 households including 1,602 in Lewisham (2.4.1).
- Lewisham has delivered borough-wide energy master-planning and detailed techno-economic studies into the viability of decentralised energy in clusters based in Catford, Lewisham Town Centre and Deptford which will support zero carbon growth through the planning system (2.6.2).
- The Council has sought to improve standards in the borough's least efficient

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homes. With Government funding officers led a sub-regional approach to engagement with private sector landlords to raise awareness of Minimum Energy Efficiency Standards, which in Lewisham involved 2,840 stakeholders (2.3.6). In 2022 the Council launched a new borough-wide additional licensing scheme meaning that all HMOs in the borough are now licensable (2.3.1).

Decarbonised Transport

- Lewisham has one of the highest number of School Streets in London with 48 covering 39 schools. School Streets have roads closed to traffic at drop off and pick up times, reducing congestion and improving air quality and road safety around the school site. (3.2.3).
- Permanent traffic orders have been approved for Lewisham's Low Traffic Neighbourhood in Lee Green, the largest LTN in London. Further monitoring and implementation of wider complementary measures continue to support the scheme (3.2.2).
- In December 2022 Mayor and Cabinet approved a Sustainable Transport and Parking Improvements Programme which will take an area-based approach to controlling parking alongside improvements to promote walking and cycling including footway widening, trees and planting, bike hangers as well as electric vehicle charging and car clubs. (3.2.2).
- There are currently 153 electric vehicle charging points across Lewisham. The Council is accelerating delivery of charging points and will continue to seek additional funding in support of the ambition that all residents live within a 500m walk of a charging point (3.4.1).
- The Council is installing anti-idling signage near local schools, with 75 schools scheduled to be covered by the end of 2022 and new campaigns to raise awareness and compliance (3.4.7).

Green Infrastructure

- The Council has planted 25,000 trees since 2018. In 21/22 there were 964 trees planted in parks and 294 street trees in partnership with Street Trees for Living (4.1.1) over 500 trees are going in over the 22/23 planting season.
- Thanks to the additional care and ownership of trees by local communities developed as a result of the partnership with Street Trees for Living, Lewisham's street trees have an excellent survival rate of 98%, significantly higher than the industry standard of 70% (4.1.1).
- The Council has secured funding for new flooding measures at Beckenham Place Park: £1.2m from the Environment Agency will create new flood storage capacity protecting communities the length of the Ravensbourne River and reducing risk to over 800 properties as part of the wider enhancements to the eastern side of the park (4.1.2).
- The Council has consulted on and published a range of key strategic documents including a new Parks and Open Spaces Strategy (4.1.7), Waste Strategy (4.3.2), Flood Risk Management Strategy (4.1.4) and Air Quality Action Plan (3.4.7) supporting a long-term and joined up approach to improving the borough's environment.

Inspiring, Learning and Lobbying

- Lewisham's London Borough of Culture Year 2022 has had a strong focus on diversity and climate (5.1.2). Lewisham Speaks was the result of a 6-month artists' residency within the Climate Resilience Team and a borough-wide programme of engagement resulting in a show in summer 2022 performed in every ward and

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Lewisham's People's Day. Over 5,000 residents engaged with Lewisham Speaks in one way or another and the commission has left as a legacy a giant map created by residents, a manifesto and a video that will be part of Lewisham's induction programme for new staff and members (5.1.4).

- In November 2022 Mayor and Cabinet approved proposals to proceed with the development of a £1m Lewisham Green Bond. The Bond is expected to launch in 2023 and will be an opportunity for residents and communities to directly invest in net zero initiatives whilst earning a return on their investment (1.5.3).
 - A Schools' Climate Conference was held during COP26 in 2021 with 26 schools attending. This led to an ongoing Schools' Climate Network meeting termly with an average of 15 schools attending. A Pupils' Climate Network has also now been launched meeting twice in person in 2022 to share good practice and enthusiasm for climate action across the borough's schools (1.4.3).
 - A practical guide to retrofit was published in December 2022. <https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home> A 'Residents' guide to action on the climate crisis' was published in 2021 and updated in 2022. <https://lewisham.gov.uk/myservices/environment/resident-guide> (5.1.3).
 - Lewisham has played a leading role in lobbying government for change and influencing delivery at a regional and national level. Through UK100, London Councils' Transport & Environment Committee, the London Environment Directors Network and a range of other forums the Council has called for greater clarity on the role of local authorities in delivering net zero and a need for realism and long-term thinking about how current funding works. (5.5.2)
- 5.5. An annotated list of all 143 actions is attached as an annex to this report. Following discussion at Sustainable Development Scrutiny Committee and Housing Select Committee this update will be adapted as a report to Mayor and Cabinet in March 2023. This report will also identify priorities for delivery in 2023/24. In 2023/24 a public-facing document will be produced based on the update to Mayor and Cabinet and in line with the Manifesto commitment for "a fully costed plan to make the Council net-zero by 2030".

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6. Financial implications

- 6.1. Achieving the ambition for Lewisham to be net zero carbon has significant cost implications. Work undertaken to support the development of Lewisham's Climate Emergency Action Plan estimated a minimum cost of £1.6bn over 10 years.
- 6.2. Lewisham Council's funding from government has been hugely cut since 2013/14, while at the same time, the Council has faced increased costs through population growth, changes to government policy, the COVID19 pandemic and costs associated with inflation and rising energy bills. Considering the minimum cost required to achieve the action plan, there is a need to find creative ways to find the resources needed to support this work.
- 6.3. Responding to the Climate Emergency is about making better use of resources and creating an alternative to a high-carbon consumer economy. In this context there are potential connections between delivering on a low carbon agenda and the Council's need to cut expenditure and secure greater financial stability.

7. Legal implications

- 7.1. The report refers to the Climate Change Act 2008 and regulations under that Act. The Act establishes a legal framework that underpins the UK's commitment to tackling climate change, including reducing CO2 emissions and addressing climate risks. The provisions of the Act apply at central government level.
- 7.2. Local authorities can use their own powers to take actions. The relevant powers are likely to include the wide general power of competence under Section 1 of the Localism Act 2011 which allows local authorities to do anything that individuals generally may do. The existence of the general power is not limited by the existence of any other power of the Council which (to any extent) overlaps the general power.
- 7.3. The matters considered in this report are not key decisions. The implementation of various matters referred to in this report may be key decisions and if so will be addressed through the appropriate mechanisms when those decisions arise.

8. Equalities implications

- 8.1. There are no specific equalities implications arising directly from this report but it should be noted that the risks and impacts of a changing climate will not fall equally, and without action the consequences will exacerbate poverty and health inequalities globally and locally.
- 8.2. In addition, given the fundamental nature of the changes needed, there are considerable risks that the actions taken to limit carbon emissions could, in themselves, disadvantage low income and vulnerable individuals and communities. Further work is needed to fully identify the equalities implications of climate change for Lewisham residents.

9. Climate change and environmental implications

- 9.1. The environmental implications of the climate crisis are summarised in the Action Plan. Further work is needed to embed action on the climate within the Council's strategies and operational functions, and to bring together the Council's work across wider environmental activity including in relation to air quality, waste and recycling, biodiversity, flood risk and sustainable transport and air quality.

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10. Crime and disorder implications

10.1. There are no direct crime and disorder implications arising from this report.

11. Health and wellbeing implications

11.1. Lewisham's Climate Emergency Action Plan will deliver a range of health and wellbeing benefits to residents, including actions to improve air quality, increased participation in active travel as well as support for low income and vulnerable households to cut the cost of staying warm in winter.

12. Background papers

12.1. Lewisham's Climate Emergency Action Plan (March 2020)

<https://councilmeetings.lewisham.gov.uk/documents/s72555/Climate%20Emergency%20Action%20Plan.pdf>

13. Report author and contact

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14. Glossary

Term	Definition
Carbon / Carbon dioxide	Carbon dioxide (CO ₂) is a naturally occurring gas fixed by photosynthesis into organic matter and is a by-product of fossil fuel combustion, land use changes and other industrial processes. CO ₂ is the principal greenhouse gas (see below) associated with human activity and climate change (see below) and the reference against which other greenhouse gases are measured. Unless otherwise indicated the terms 'carbon' or 'carbon dioxide' are used in this report to refer to a combined measure of greenhouse gases (CO ₂ e or CO ₂ equivalent), of which carbon dioxide is the most common.
Carbon Neutral	The term "carbon neutral" is used in this report in line with the original declaration of a Climate Emergency in Lewisham. Carbon neutrality balances greenhouse gas emissions with carbon removals. As defined by the Committee on Climate Change, a net-zero or carbon neutral target requires "deep reductions in emissions, with any remaining sources offset by removals of CO ₂ from the atmosphere". In the context of Lewisham's target this means additional carbon removal and storage activity at the borough level or 'carbon offsets' funding an equivalent removal outside the borough.
Carbon Offsetting	Carbon offsetting enables individuals and organisations to compensate for any emissions they cannot avoid by paying for a carbon credit, typically a payment for an equivalent amount of emissions to be reduced or removed elsewhere. These emissions savings are generated through the implementation of a variety of projects such as planting trees and installing solar panels. Offsetting should be seen as an option of last resort and there is no commitment by Lewisham Council to fund carbon offsets to meet the aspiration to be carbon neutral by 2030.
Climate	Climate is usually defined as the average weather, or more rigorously, as a statistical description in terms of the mean and variability of relevant quantities over a period of time ranging from months to thousands or millions of years. The relevant quantities are most often surface variables such as temperature, precipitation, and wind.
Climate Change	Climate change, as used by the United Nations International Panel on Climate Change, refers to a change in the state of the climate that can be identified by changes in the mean and/or the variability of its properties, and that persists for an extended period, typically decades or longer.
Fuel Poverty	The Government's definition of fuel poverty for England and Wales states that a household is said to be in fuel poverty if: they have required fuel costs that are above average (the national median level), and, were they to spend that amount they would be left with a residual income below the official poverty line. There is a direct link between living in cold and damp conditions and poor health outcomes.
Greenhouse Gases	Greenhouse gases are those gaseous constituents of the atmosphere which absorb and emit radiation at specific wavelengths within the spectrum of thermal infrared radiation emitted by the Earth's surface, by the atmosphere itself, and by clouds. This raises global temperatures with a consequential impact on climate. Water vapour (H ₂ O), carbon dioxide (CO ₂), nitrous oxide (N ₂ O), methane (CH ₄), and ozone (O ₃) are the primary greenhouse gases in the Earth's atmosphere.
Scope 1, 2 & 3 emissions	Scope 1, 2 and 3 emissions are a method of defining, measuring and reporting carbon emissions on an organisational or an area basis. Scope 1 covers direct emissions from owned or controlled sources. Scope 2 covers indirect emissions from the generation of purchased electricity, steam, heating and cooling. Scope 3 includes all other indirect emissions including in particular the supply chain.

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Ref	Action	Date	Action owner	Update December 2022	Status
LEADING BY EXAMPLE					
1.1.1	The Council's Executive Management Team to oversee delivery of the Climate Emergency Action Plan with an annual report to Mayor and Cabinet.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The Action Plan and the Climate Emergency have been discussed by the Executive Management Team on a number of occasions since 2020. In 2022 a new officer-level Net Zero Carbon Board, chaired by the Executive Director for Housing, Regeneration and Public Realm has been established to provide strategic oversight of delivery of Lewisham's Climate Emergency Action Plan. In January 2022 Climate Emergency UK published a scored assessment of all UK Climate Emergency Plans. Lewisham was given an overall score of 77%, 4th highest in London and 12th nationally out of 184 UK single tier local authorities.	Ongoing
1.1.2	Publish an annual 'Corporate Use of Resources' statement setting out performance in relation to corporate carbon emissions, energy consumption, water, waste & recycling, paper use, staff travel, procurement, IT (information technology) and other environmental indicators.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Corporate carbon emissions for 2020/21 have been calculated and a report will be published on the Council's website following approval by the Lewisham officer Net Zero Carbon Board. The methodology uses the Local Partnerships reporting tool setting out the Council's scope 1 and 2 carbon emissions, the methodology endorsed by London Councils' Emissions Reporting Group. A update for 2021/22 will be published by the end of January 2023 and 2022/23 will be published by the end of September 2023.	Ongoing
1.1.3	New programme of climate/carbon literacy training to be rolled out to staff and additional focus on Climate Emergency and carbon literacy in induction for new staff. Use the Staff Climate Forum to identify further opportunities for engagement.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	A new Climate Literacy module has been developed and will be included on the Council's Learning Hub for all staff. The first staff members are expected to go through the new training at the start of 2023. In an all staff survey in 2022 65% of staff said they considered the impact their role has on the environment; 54% agree the council is working to tackle the climate emergency; and 52% of staff want to hear more about the Council's work on climate change. These figures create a benchmark for tracking progress on embedding climate issues across the Council.	Ongoing
1.1.4	New policy of only vegan food served at events on corporate sites.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	This policy was established as part of Mayor and Cabinet's approval of the Climate Emergency Action Plan in March 2020 and has been featured as a case study on the LGA's Climate Emergency case studies https://www.local.gov.uk/case-studies/lewisham-council-vegan-catering-local-approach-global-emissions	Achieved
1.1.5	Review further opportunities to eliminate single-use plastic from across the Council's operations in line with the Council corporate commitment, including ending single-use plastics at events.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Avoiding single-use plastic across the Council's buildings and service delivery remains a priority. Single use plastic was avoided throughout Lewisham's Borough of Culture events including People's Day.	Ongoing
1.1.6	Develop a strategic approach to reducing deliveries and servicing vehicles to and from Council buildings, including restricting delivery times to certain hours, learning from good practice elsewhere such as the model being used by Guys and St Thomas hospital at the Dartford Consolidation Centre.	Medium term	Corporate Resources - Financial Planning Strategy and Commercial	The pandemic changed the nature of office working for the Council, including deliveries to buildings. Reducing the need for vehicle transport and particularly fossil fuel powered vehicles will continue to be a priority. The Council's Sustainable Procurement Strategy (2021-25) including Social Value policy and KPIs provide guidance to service teams on this.	Ongoing
1.1.7	Review and reshape the current internal Climate Emergency Working Group to fit with delivery of the Action Plan.	2020/21	Housing Regeneration and Public Realm - Inclusive Regeneration	In October 2022 a new Net Zero Carbon Board, chaired by the Executive Director for Housing, Regeneration and Public Realm was established and will provide strategic oversight of delivery of Lewisham's Climate Emergency Action Plan.	Achieved
1.2.1	Our aim is to be carbon neutral in terms of our corporate emissions by 2030, with an interim target of reducing carbon emissions from our corporate buildings by 50% by 2025 against the 2017/18 baseline.	Medium term	Housing Regeneration and Public Realm - Capital Delivery	A 50% reduction in emissions from buildings by 2025 and 100% by 2030 is not achievable without substantial investment across the Council's buildings. The Council has however been successful in securing additional funding to deliver retrofit works to Council buildings and schools to ensure in the short term that heating works do not result in like-for-like gas boiler replacements. In 2021 Lewisham Council was awarded £2.7m to deliver works to 7 corporate sites and £0.8m for 3 schools under the Government's Public Sector Decarbonisation Scheme. The funding replaced gas boilers with air source heat pumps including a ground source heat pump at Brockley Rise Adult Learning Centre as well as installing insulation, lighting upgrades and wider improvements to heating and ventilation. The works at the 7 corporate sites has reduced carbon emissions by 208 tonnes a year and at the 3 schools by 108 tonnes annually. Further work is underway to deliver Heat Decarbonisation Plans across 32 corporate sites and 5 schools by March 2023 funded through the Government's Low Carbon Skills Fund. A further application to the Public Sector Decarbonisation Scheme was submitted in October 2022.	Ongoing
1.2.2	Set out a detailed programme, including milestones, for carbon management in the Council's Strategic Asset Management Plan to 2025.	Short term	Housing Regeneration and Public Realm - Capital Delivery	The Council's Strategic Asset Management Plan is scheduled to be finalised and published in 2023/24.	Ongoing
1.2.3	Embed the aspiration to be carbon neutral into the Catford Regeneration Masterplan with an aim for the Council's main corporate centre to achieve a DEC A rating.	Short term	Housing Regeneration and Public Realm - Inclusive Regeneration	In 2022 the Council completed a set of techno economic assessment of heat network opportunity areas including Catford. The Council's Strategic Asset Management Plan will set out the approach to design and delivery of the Council's future accommodation needs and civic presence.	Ongoing
1.2.4	Complete an estate lifecycle programme for 80 Council-owned sites to inform the Strategic Asset Management Plan. Outputs will identify works in relation to heating, insulation, lighting, windows and other energy related measures.	Short term	Housing Regeneration and Public Realm - Capital Delivery	The lifecycle programme completed in 2020. This work informs an ongoing estate maintenance programme for corporate sites with packages of work being tendered across multiple buildings at multiple sites. This is an ongoing programme of works which seeks to deal with backlog of maintenance issues and pro-actively ensure buildings remain fit for purpose. Some of these works directly contribute towards carbon reduction in the corporate estate – e.g. new windows, LED lighting, new roofs with insulation etc – however the programme does not include large scale heating replacement for carbon neutral technologies. External funding is required to support this (see 1.2.1).	Achieved
1.2.5	Deliver lighting upgrades and improvements to heating, ventilation and air conditioning in the Old Town Hall, Civic Suite, Catford Library and customer service centre in 20/21.	2020/21	Housing Regeneration and Public Realm - Capital Delivery	Refurbishment works to the Old Town Hall have concluded. These included repairing windows, installing LED lighting and some limited heating and cooling upgrades. Work to the ground floor of Laurence House continues to be on hold however M&E surveys have been completed to understand the requirements. Catford Library moved to the Catford shopping centre and refit works there included LED lighting, new electrics and heating/cooling.	Achieved
1.2.6	Review the applicability of ISO 50001:2018 Energy Management System standard as a means to drive improvements in energy efficiency.	Short term	Corporate Resources - Facilities Management	Capacity within the corporate energy team has meant this work has not been possible.	Not achieved
1.2.7	Build capacity in our capital delivery team in relation to energy and carbon reduction.	Short term	Housing Regeneration and Public Realm - Capital Delivery	The Capital Delivery Team have been directly involved in the delivery of Lewisham's Low Carbon Skills Fund and Public Sector Delivery Scheme funded works across corporate buildings and schools giving first hand experience of energy efficiency and carbon reduction measures.	Achieved
1.2.8	Explore new funding mechanisms to use the savings from reduced energy consumption to fund the upfront capital costs of works.	Short term	Housing Regeneration and Public Realm - Inclusive Regeneration	Rising energy costs have made any spend-to-save schemes impractical in terms of releasing budget. However new proposals for innovative funding mechanisms (see 1.5.3 and 1.5.4 below) may offer potential opportunities to support capital works.	Ongoing
1.2.9	Review water consumption across the corporate estate. Identify and publish targets to improve performance as part of the annual use of resources statement described in 1.1.2.	2020/21	Housing Regeneration and Public Realm - Inclusive Regeneration	Water consumption has been included as part of the Corporate Use of Resources data compiled for 2020/21 and will continue to be part of this work (see 1.1.2).	Achieved
1.2.10	Complete remaining EPC surveys for the 270 sites in the commercial portfolio and assessment against the requirements of the Minimum Energy Efficiency Standards.	Short term	Housing Regeneration and Public Realm - Inclusive Regeneration	The commercial estates team are in the process of instructing EPC advisers to undertake further inspections of properties where existing EPCs are due to expire, or we do not have a current record of an EPC certificate	Ongoing

1.2.11	Ensure compliance by 2023 with the Minimum Energy Efficiency Standards (MEES) legislation in relation to those commercial properties identified as falling below EPC E (currently 25 out of 170 EPCs).	Short term	Housing Regeneration and Public Realm - Capital Delivery	15 properties within the portfolio have an existing rating of F or G. These have been referred to the EPC advisers acting for the commercial estates team for advice and recommendations. The Government is yet to publish the outcome of a 2021 consultation on MEES regulations.	Not achieved
1.2.12	Identify the actions needed to bring the commercial estate up to EPC Band C by 2025 including opportunities as commercial property leases come up for renewal to implement 'green leases' that incorporates incentives into the lease to operate and manage premises in a sustainable way.	Short term	Housing Regeneration and Public Realm - Capital Delivery	Further discussions with Legal will be arranged to discuss the Council's approach and adoption and suitability of green leases. These are likely to vary for different locations and properties.	Ongoing
1.3.1	Upgrade the basement at Laurence House to remove all car spaces except essential users and improve facilities for cyclists.	Short term	Housing Regeneration and Public Realm - Capital Delivery	This work is currently on hold while funding is found to support the cost of the works but will be considered as part of a wider review of the Catford Complex and the development of a new staff travel plan in 2023.	Ongoing
1.3.2	Renew the corporate bus fleet with 40 new vehicles all with the latest Euro 6 engines.	2020/21	Housing Regeneration and Public Realm - Street and Environmental Services	Investment in Lewisham's fleet in 2020 means that all the Council's bus fleet are Euro 6 and compliant with the ULEZ.	Achieved
1.3.3	Upgrade the HGV fleet to Euro 6 standards including all 25 street cleansing and refuse vehicles.	2020/21	Housing Regeneration and Public Realm - Street and Environmental Services	The new HGV fleet came into operation at the end of November 2022. All Lewisham's HGV vehicles are now Euro 6 and compliant with the ULEZ	Achieved
1.3.4	Install 4 new electric vehicle charging points at the Council's Wearside depot.	Short term	Housing Regeneration and Public Realm - Street and Environmental Services	This has not been achieved and requires defining and capital investment. EV charging points at Wearside will be considered as part of the wider acceleration of EV charging for the borough (see 3.4.1).	Ongoing
1.3.5	Review opportunities for trial of a fully electric 1.5 tonne van and a fully electric refuse vehicle.	2020/21	Housing Regeneration and Public Realm - Street and Environmental Services	A 1.5t fully electric light van has been added to the fleet, other electric vehicles will be added as budget, technical feasibility and availability in the market allow.	Ongoing
1.3.6	Set a baseline for current staff travel by transport mode. Promote active travel and the use of public transport as the default option for all work journeys except where there is a legitimate reason. Extend use of team oyster cards and for journeys where vehicle is unavoidable use of electric pool cars. Seek to gain accredited status in relation to green staff travel.	2020/21	Housing Regeneration and Public Realm - Strategic Transport	A travel survey is planned in 22/23 to establish a staff travel baseline. This has only become possible now that staff have started coming back into the office. In Future Working Updates sustainable travel is promoted for commuting and work journeys. Use of team oyster cards has not yet been extended as it is dependent on the results of the travel survey and the electric pool cars remain in use. There is an ambition for their number to increase and for their availability to extend to council wide, rather than team specific. Green staff travel accreditation is still in planning stage.	Ongoing
1.3.7	Embed our response to the climate crisis into corporate service planning.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The Council's corporate environmental performance has been embedded (KR6) within the Future Working Programme's Objectives and Key Results and is included within the focus of the two workstreams reporting to the Future Working Programme Board: 'Our Workplace' and 'Our Organisation'.	Achieved
1.3.8	Work with the Council's PFI provider Skanska to review opportunities to convert Lewisham streetlights to LED.	Medium term	Housing Regeneration and Public Realm - Highways	Lewisham continue to be in dialogue with the PFI service provider, Milestone, to review the capital costs, looking to reduce the payback period for the authority. The service provider is currently seeking an alternative lantern supplier to minimise costs.	Ongoing
1.3.9	Prioritise the procurement and use of electric tools rather than petrol in the parks service.	Short term	Community Services - Parks Sports and Leisure	Electric machinery purchased since the Climate Emergency Action Plan was agreed includes: 2020-21 electric machinery logged included: x1 buggy; x11 strimmers; x7 hedge cutters; x7 backpack blowers; x2 chainsaws; x2 pole saws; G33x2 long arm hedgecutters; x2 handheld blowers; x4 brushcutters; x1 zero turn mower; x1 stand on mower; x4 backpack blowers; x4 brushcutters.	Ongoing
1.3.10	Identify opportunities to reduce the carbon intensity of our resurfacing work including increased use of 'warm mix' and work with the regional officers group, The London Technical Advisers Group (LoTAG), to identify and integrate best practice into highway management in Lewisham.	2020/21	Housing Regeneration and Public Realm - Highways	In 2020 the Highways Team used warm mix asphalt on the carriageway more extensively reducing CO2 emissions by a forecast 15-30% as well as improving productivity as it takes less time to cool, reducing public disruption through earlier re-opening of the road and improved conditions for the workforce. Additionally on some footways we have reheated the existing asphalt to reform a new surface. In the long term the Council has plans to use, where possible, microsurfacing which is a protective seal which extends the life of the pavement and our intention is to firstly use this on some asphalt footways. The use of recycled materials on the highway is extensive particularly in fill materials to excavations and in the road structure.	Achieved
1.3.11	Review the Council's outdoor events and identify opportunities to remove avoidable carbon emissions, for example replacing diesel generators with zero carbon alternatives.	2020/21	Community Services - Culture, Learning and Libraries	A Climate Emergency Borough of Culture group was convened as part of LBoC and guidelines for events were adopted. These were put into practice as part of the BOC Commissions through the year as well as the launch event and Lewisham People's Day 2022. Funding for the annual Firework event in Blackheath has been cut and a decision on the future of Lewisham People's Day will be made ahead of 2023.	Achieved
1.3.12	Develop and implement a new document retention policy that minimises hard copy printing and replaces physical storage with scanned copies and standardised approaches to retaining and destroying records to minimise storage requirements. Extend the use of online and electronic processes to replace paper, for example in relation to pay slips.	2020/21	Corporate Resources - IT and Digital Services	The Council has not agreed a document retention policy yet due to the complexity and resource needed to develop, consult and implement. Payslips continue to be issued electronically. This will be considered as part of the Council's new Digital Strategy scheduled for 2023.	Ongoing
1.3.13	Carry out an energy and carbon audit of all Corporate IT functions.	2020/21	Corporate Resources - IT and Digital Services	The Council intends to consult on a Digital Strategy in early 2023. The environmental performance and impact of IT equipment will be considered as part of the Council's future decision-making on the ownership of devices and hardware. In June Mayor and Cabinet approved a report on data storage infrastructure which when implemented has the potential to save 55 tonnes of carbon a year. The new system has been procured and installed. Migration from the existing environment onto the new system is expected to complete by the end of 22/23 when the old system can be decommissioned and the carbon savings achieved.	Ongoing
1.3.14	Review planting schemes outside corporate buildings to reduce the use of short term plants chosen for appearances and promote the use of plants with greater climate adaptation resilience and biodiversity benefits particularly for bees, moths, butterflies and other pollinators.	2020/21	Community Services - Parks Sports and Leisure	The Council's new planting scheme has replaced annual, seasonal bedding at Laurence House and Civic Suite with more sustainable and drought resistant planting.	Achieved
1.4.1	Support schools in accessing SALIX funding and other sources of external resources to improve the energy efficiency of buildings and generate onsite renewable energy.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council was awarded £120k in November 2020 to deliver detailed heat decarbonisation plans in four schools: Dalmain, Downderry, Myatt Garden and Torridon. The plans were then used to secure a further £794k in February 2021 for works in Downderry, Dalmain and Myatt Garden to replace gas boilers with air source heat pumps and a range of other energy efficiency improvements including cavity and roof insulation and ventilation works. A further grant of £220k was secured in July 2022 and this will deliver costed plans to decarbonise heat in schools with end of life heating systems. The Council's Strategic Asset Management Plan (see 1.2.1) will set out the broader approach to decarbonising the Council-owned schools' estate by 2030.	Achieved

1.4.2	Work towards achieving new higher energy standards for schools with the aim for new schools to be DEC A and refurbished schools DEC B.	Medium term	Housing Regeneration and Public Realm - Capital Delivery	Budget considerations will be a key factor in the feasibility of achieving this objective. But this will be explored on new education projects moving forwards, using the outputs from the Low Carbon Skills Fund assessments identified in 1.4.1.	Ongoing
1.4.3	Support efforts by school staff and pupils to take action on climate change. Put proposals for joined up activity and shared resources to the Schools Forum in 2020 including the scope for increasing climate literacy in school, for example by having a climate change trained teacher in every school. Help schools create their own carbon actions plans.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	A Schools' Climate Conference was held in November 2021 with 26 schools attending. A Schools Climate Network was launched as a result of this Conference which has met termly online, with an average of 15 schools attending. A Pupils Climate Network was also launched in June 2022 with 7 schools hosted by Edmund Waller Primary. Schools guidance has been created on how to declare a climate emergency and elearning promoted in summer 2022 for teachers to help teach climate change.	Achieved
1.4.4	Develop new carbon reduction targets for new school designs in the Project Implementation Document (PID) stage and Employer Requirements (ERs) of capital works.	Short term	Housing Regeneration and Public Realm - Capital Delivery	Contractors are currently required to achieve BREEAM Excellent on new build projects, and BREEAM Very Good on refurbishment projects. They are also required to meet all relevant targets within the London Plan. Budget constraints and grant funding conditions are the key constraints in achieving this action. Extending these requirements requires additional funding that goes beyond existing sources including the Government's Public Sector Decarbonisation Scheme.	Ongoing
1.4.5	Undertake an audit of schools' energy performance designed to share good practice and learn lessons that can be integrated into corporate standards.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Following the assessment of St Winifred's School in 2020 detailed decarbonisation plans for four other Lewisham Schools (Dalmain, Downderry, Myatt Garden and Torridon) were funded through the Government's Low Carbon Skills Fund in 2021. In 2022 The Department for Education has funded a detailed assessment of the approach taken to Whole Carbon Assessments in these 5 schools as a national exemplar.	Achieved
1.4.6	Assess further improvements to the catering service including: An additional meat free day per week; increasing the number of vegan options; Future options for procuring the school catering service including insourcing, seeking opportunities to promote local produce, reduce food miles and offer more seasonal menus.	2020/21	Children and Young People Directorate - Education Services	The contract was let to Chartwells commencing on the 1st of August 2021 and servicing 25 schools. The improved specification includes an additional meat free day. Chartwells are part of the Compass group who have a roadmap to net zero and areas detailed within the life of the new contract include, the use of 100% reusable or recyclable packaging by 2023, 100% electric car policy by 2024 and a 25% switch from animal proteins by 2025. Chartwells identify that in 2020, 85% of ingredients were sourced from UK farmers and growers.	Ongoing
1.4.7	Trial food waste collection for school classrooms in 2020 year to assess the potential to roll out for all school kitchens. Review and identify opportunities for further reductions in waste from schools.	2020/21	Housing Regeneration and Public Realm - Street and Environmental Services	Trial successfully run with St Winifred's and Rathfern Primary schools. School composting workshops, school staff recycling sessions, school recycling workshops are all offered for free to schools by the Waste and Recycling team. The roll out of food waste collections to primary schools is underway.	Achieved
1.5.1	Agree and implement a new strategy for divesting the Pension Fund from high-carbon investments.	2020/21	Corporate Resources - Financial Planning Strategy and Commercial	In September 2021 the Pension Investment Committee (PIC) chose the LCIV Passive Equity Progressive Paris Aligned (PEPPA) and Storebrand Global ESG Plus funds for its developed and emerging market equity holdings, being circa 50% of the entire Pension Fund assets. As of September 2022 the Pension Fund completed the last of the transfers into these mandates. In addition the Fund has invested in the LCIV Renewable Infrastructure Fund as part of the review of its property fund holdings.	Achieved
1.5.2	Procurement and social value policies have been updated to strengthen the value placed on life-cycle assessments, support the circular economy and reduce carbon emissions across our supply chain. We will assess the introduction of requirements through contractor social value commitments to publicly report their corporate carbon emissions, and including CO2e emissions relating to the good and services we procure as performance metrics in contracts. We will assess the scope to improve the standards in contractor fleet vehicles. We will assess scope for Council Information Technology contracts to adopt the highest standards of efficiency and environmental performance including whole lifecycle costs.	2022/25-26	Corporate Resources - Financial Planning Strategy and Commercial	Lewisham Council's Sustainable Procurement Strategy (2021 - 25) and Social Value policy (2022-26) reinforce commitments in support of carbon net zero by 2030. For example, requested FORS accreditation in our recently tendered Highways contract will improve the standards in contractor fleet vehicles. The Social Value policy is a key tool for suitable projects particularly in relation to building retrofit to upskill the local workforce and SMEs on green construction.	Ongoing
1.5.3	Explore opportunities for a revolving fund that will deliver carbon reduction projects and recoup money through energy savings.	Short term	Corporate Resources - Financial Planning Strategy and Commercial	In November 2022 Mayor and Cabinet approved proposals to proceed with the development of a Lewisham Green Bond to raise circa £1m of finance via a Financial Conduct Authority (FCA) regulated crowd funding platform. This will be invested in low carbon schemes within the Council's capital programme. The report also seeks approval to sign the Green Finance Institute's Green Bond Pledge. The Lewisham Green Bond is expected to be launched in 2023 and will be an opportunity for Lewisham's residents and communities to directly invest to support the achievement of net zero within their communities whilst earning a return on their investment.	Ongoing
1.5.4	Explore partnerships with funders for new carbon reduction infrastructure projects that deliver local value and potential return on investment.	Long term	Corporate Resources - Financial Planning Strategy and Commercial	In November 2022 Mayor and Cabinet approved proposals to proceed with the development of a Lewisham Green Bond to raise circa £1m of finance via a Financial Conduct Authority (FCA) regulated crowd funding platform. This will be invested in low carbon schemes within the Council's capital programme. The report also seeks approval to sign the Green Finance Institute's Green Bond Pledge. The Lewisham Green Bond is expected to be launched in 2023 and will be an opportunity for Lewisham's residents and communities to directly invest to support the achievement of net zero within their communities whilst earning a return on their investment.	Ongoing
1.5.5	Use the Council's corporate energy procurement to support renewable energy, develop an energy procurement strategy that aligns our Climate Emergency ambitions with the way we procure energy contracts.	2020/21	Corporate Resources - Facilities Management	The Council has continued to purchase 100% renewable electricity backed through the industry REGO certification	Achieved
SUSTAINABLE HOUSING					
2.1.1	Deliver a new Asset Management Strategy that sets out a new ambition for energy and carbon performance across the Lewisham Homes' stock including: The requirements of achieving a minimum of SAP B6 EPC B across the Lewisham Homes stock; Ensuring new build developments comply with existing and emerging local and national policy and legislation including SAP10.1 methodology (and future upgrades of SAP); Includes a focus on improving property ventilation; Sets out an option appraisal on poorly performing properties.	2020/21	Lewisham Homes	Lewisham Homes' Board approved an Asset Management Strategy and a Sustainability Strategy in September 2021. The Sustainability Strategy sets out plans to improve Lewisham Homes' housing stock over the period 2021-2030, and is in line with the Lewisham Climate Emergency Strategic Action Plan. The Council has written a new HRA Business Plan which the AMS will be linked to. However due to the delay in the rent setting by the government this year, the HRA Business Plan will not be presented to Mayor & Cabinet until January 2023	Achieved
2.1.2	Develop a new strategic approach to decarbonising heating across the stock with the aim of centralising plant and creating opportunities for heat networks. Assess the opportunities and risks of technologies such as heat pumps, and improvements to existing electric heating systems and storage heaters identify the optimum approach to boiler replacements.	2020/21	Lewisham Homes	Lewisham Homes has worked closely with the Council to align investment plans for heating with the outputs from the Council's Energy Masterplanning work, which has identified opportunities to decarbonise heating across a central opportunity area from Catford, through Lewisham Town Centre and up to north Lewisham. The Council's energy masterplanning informs decision making in relation to new heat infrastructure supporting new builds, existing communal heating systems and electrically heated properties. The development of a detailed strategic plan for all stock would require a level of investment that is beyond current funding including through the Social Housing Decarbonisation Fund to address the required upgrades to building fabric, network capacity and cost of technologies such as heat pumps. Further work will be needed as part of the strategic response to the Housing Retrofit Task and Finish recommendations. Lewisham Homes currently has a small planned replacement programme of domestic gas boilers of approx. 200 units per year, with reactive replacements only as required.	Achieved
2.1.3	Raise standards in existing communal heating systems, ensuring compliance with regulation and installing metering and improved controls to systems. Develop a planned maintenance and investment plan that is informed by the emerging strategic approach to decarbonising heating across the stock.	Short term	Lewisham Homes	New communal heating systems have metering and billing and ongoing maintenance contacts in place. Discussions have begun on an exercise to look at all existing contracts being consolidated into a bundle of packaged works that we can put out to tender.	Ongoing
2.1.4	Review procurement policies to increase the sustainability of major works, including selecting lower carbon materials and reusing structures and construction materials where possible.	Short term	Lewisham Homes	The mobilisation of the two long-term framework partnerships provides excellent opportunities to begin to adopt a "sustainability by default" approach on Lewisham homes' capital works programmes. All contracts now include commitments around funding or delivering social value and sustainability projects.	Achieved

2.1.5	Delivery within the Lewisham Home's major works programme of cladding improvements that deliver improved thermal efficiency combined with the highest standards of building safety.	Medium term	Lewisham Homes	Lewisham Homes' long-term partnerships with Mulalley and United Living as planned major works contractors is a key focus of achieving sustainability goals across the housing stock. Lewisham Homes are working closely with the major works contractors to ensure all works programmes maximise opportunities for carbon reduction. This includes specifications for products and materials as well as opportunities to combine sustainability works into ongoing repair and replacement works. This dovetailing of the external works programme with grants to fund fabric improvement retrofit works to maximise available resources was the basis of an application by the Council in November for £2.9m funding from the Social Housing Decarbonisation Fund as part of £9m decarbonisation works to the Lewisham Homes' estate.	Ongoing
2.1.6	Review and identify the financial, technical, operational and resident satisfaction implications of delivering a new homes programme to a carbon neutral standard, to include a understanding of: Building new homes to Passive House Standards (achieving a SAP rating of 92-100/EPC A); Delivering Energiesprong or similar retrofits; Early adoption of no gas; Meeting the new LETI (London Energy Transformation Initiative) design standard. Use the outcomes from the assessment to push central government and others for additional funding, investment in new technology, regulatory change and other actions that will enable this to be delivered in Lewisham.	Short term	Lewisham Homes	New Employer Requirements have been introduced by Lewisham Homes' New Development Team. PassivHaus was evaluated as an option but remains financially unviable. The aim on all new developments is to go beyond current Building Regs for Part L with the new LETI design standards as the aspiration. It is recommended that this action is amended to separate out new build and retrofit requirements (eg Energiesprong).	Ongoing
2.1.7	Implement lessons learned from good practice elsewhere and the assessment in 2.1.6 into delivery on a scheme-by scheme basis including in relation to: the use of pre-manufactured elements; air/ground source heat pumps; district heat networks; mechanical ventilation heat recovery (MVHR) units; alternative fuels and battery storage; energy efficient heating including underfloor; external shading devices; decentralised heating; green / living roofs and walls; sustainable drainage; AECB (Association of Environmentally Conscious Builders) standards; waste water heat recovery systems; smart water use; procurement and sourcing all materials and products from within 30 mile radius of site.	Medium term	Lewisham Homes	The approach taken by the Lewisham Homes' New Development Team is to determine the correct technical solution on a site specific basis, drawing on good practice and with a focus on achieving high environmental standards. Where possible contractors use local suppliers and subcontractors although procurement and sourcing all materials and products from within 30 mile radius of site is not always possible.	Ongoing
2.1.8	Evaluate the application of the 'Soft Landings Framework' to new build projects.	Short term	Lewisham Homes	New Development has in place an 'approval point schedule' which is akin to the soft landings framework, and every development follows these principles. At key touch points, there are internal gateways and the development team are updating and seeking approval to move the project forward in a way that that involves input from key stakeholders. Examples of this are early involvement of the Asset Management team with procurement on onboarding for EV charging point contract and communal heating metering and billing contracts.	Achieved
2.2.1	Publish a Lewisham Homes to Sustainability Strategy document setting out an overarching approach to carbon reduction aligned to the Lewisham Homes' Asset Management Strategy. Set out baseline environmental performance metrics	2020/21	Lewisham Homes	Lewisham Homes has put in place a nine-year Sustainability Strategy, taking the housing stock from 2021-2030. This was approved by Board in September 2021 along with the Asset Management Strategy. The overarching aims of the Strategy are in line with the Lewisham Climate Emergency Strategic Action Plan (2020).	Achieved
2.2.2	Develop a sustainable working protocol for LHL employees, to include: sustainable staff travel policy, recycling, office etiquette; An updated Employee Code of Conduct; Encouraging vegan catering, local sourcing of supplies; A ban on single-use plastic except where there's a specific health and safety reason.	2020/21	Lewisham Homes	Lewisham Homes is reviewing working protocols including options to adopt good practice that may be based on a framework such as ISO14001 or the 'Sustainability Reporting Standard for Social Housing' to demonstrate performance and benchmark against similar organisations.	Ongoing
2.2.3	Ensure the Old Town Hall refurbishment promotes a sustainable office environment, including: Agile working; Improved cycling facilities and changing rooms; A paperless environment; Installation of smart and energy efficient products such as LED lighting, smart meters and water meters.	Short term	Lewisham Homes	This action was adopted by Lewisham Homes when they were operating out of the old Town Hall. As they have relocated to Laurence House the action is no longer relevant. Investment and longer term plans for the Old Town Hall will be addressed in the Council's Strategic Asset Management Plan (see 1.2.1)	Ongoing
2.2.4	Incrementally upgrade the Lewisham Homes' fleet to low emission combustion and hybrid with the aim of becoming fully powered by renewable electricity as soon as is practicable.	Short term	Lewisham Homes	An evaluation of options for adopting electric vehicles as part of the fleet renewal has been completed. Further EV charging infrastructure is needed to support the transition to an electric fleet. The fleet is due for renewal in 2025 and Lewisham Homes will look to align with the Council's policy in this area.	Ongoing
2.2.5	Recruit 100 resident 'Eco-Champions'.	2020/21	Lewisham Homes	This action was disrupted by the pandemic. There is currently insufficient internal resource to recruit and support 100 resident 'ECO Champions'. Lewisham Homes already runs a number of resident steering groups and one option is to more explicitly include sustainability/climate change as part of an existing group.	Not achieved
2.2.6	Develop a draft Sustainable Estate Parks and Gardens strategy.	2020/21	Lewisham Homes	The Environmental services team has in place a Sustainable Green Services Policy and this was approved by the Lewisham Homes ELT in December 2021.	Achieved
2.3.1	Assess the actions and investment needed to get all domestic buildings in the borough to an average of EPC Band B and develop more sophisticated methods of identifying which properties are energy inefficient, targeting resource where there will be most impact.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham's Housing Retrofit Task & Finish Scrutiny Group set out a range of recommendations aimed at improving the thermal performance of housing in the borough across all tenures. Officers are working on a new Housing Retrofit Strategy that will deliver the assessment of actions and investment needed to get all domestic buildings in the borough to the standard needed to meet the net zero ambition. This strategy is expected to be published in 2023. Much of the Council's work to date has focused on the worst performing properties through raising awareness of enforcement (see action 2.3.6), supporting qualifying residents to access grants (see action 2.4.2) and through licensing private rental properties. In relation to licensing just over 1,000 mandatory and additional HMO licenses have been issued by the council. All of these properties will have been inspected for hazards prior to licensing and issued with a schedule of works where necessary. Where landlords are not complying with the conditions of the license the Private Sector Licensing team issue fines and or prosecutions, if informal action to resolve issues does not succeed. In April 2022 a new borough-wide additional licensing scheme was launched meaning that all HMOs in the borough are now licensable. The Private Sector Housing team regularly inspect non-HMO properties in response to complaints from residents about hazards and disrepair. Though powers to enforce in these properties are more limited, the team can also issue non-HMO landlords with statutory notices, fines and prosecutions.	Ongoing
2.3.2	Inspect all HMOs (house in multiple occupation) in the borough over 5 years, an estimated 6,000 properties, as part of the HMO expanded licensing scheme. Inspections will focus on the eradication of category 1 and 2 hazards on cold and thermal efficiency, especially for vulnerable residents.	Short term	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	As set out above, the additional licensing scheme launched in April 2022, so far we have issued 128 licenses. The estimated numbers of HMOs in the borough is between 4000-6000. All properties will be inspected prior to licensing to eradicate Category 1&2 hazards, including excess cold.	Ongoing
2.3.3	Apply to the Secretary of State for a borough-wide licensing scheme with the intention of rolling out licensing to all 26,000 privately rented properties. Inspections of these properties will be conducted on a risk basis including analysis of potential poor standards in the stock, with a particular focus on damp and cold.	Short term	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	The public consultation on the introduction of a selective licensing scheme to cover all privately rented properties in the borough in 16 out of 18 wards closed in May 2022. Housing Select Committee discussed the consultation results at its meeting in October 2022.	Ongoing
2.3.4	Explore the potential to provide a discount on the licence fee if the landlord takes the EPC rating of their property to C or above and assess whether further discounts could apply for ratings above C.	Short term	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	The council has considered this option, however, the discount we could offer would be unlikely to act as any kind of incentive to improve properties, given the relative cost of the license versus the average cost of retrofit works. Offering the discount would impact on licensing income and therefore the quality of the service and is therefore not considered to be the most efficient use of resources.	Not achieved

2.3.5	Use the Council's online presence such as web pages and social media to promote energy efficiency advice to landlords.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	The Council has published practical advice for residents on retrofit https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home as recommended by the Housing Retrofit Task and Finish scrutiny group. Further improvements to the Climate Emergency webpages are planned including publishing a public-facing update on the Council's progress in delivering the ambition for the borough to be net zero carbon by 2030.	Ongoing
2.3.6	Take enforcement under the Domestic Minimum Energy Efficiency Standards Regulation, which allow us to issue a Community Protection Notice (CPN) for renting accommodation under an EPC rating of E.	Ongoing	Housing Regeneration and Public Realm - Environmental Health	In 2021 Lewisham was awarded £125k funding under a Government competition to boost engagement and enforcement work on the Private Rental Sector Minimum Energy Efficiency Standards. This funding supported additional capacity in Lewisham and Greenwich Trading Standards Teams and an engagement campaign to raise awareness of the legally enforceable minimum standards that exist and support landlords to improve their properties. The grant also funded partnership work with South East London Community Energy to undertake outreach work with landlords and tenants. In Lewisham 2,840 stakeholders were engaged with and 8 properties improved to an EPC of E or above. A wider ongoing review of enforcement activity across the Council will include consideration work with landlords.	Ongoing
2.3.7	Engage with landlord accreditation schemes that promote energy efficiency.	Short term	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	We offer a 20% discount for accredited landlords. This includes the RLA, who are running this campaign and the London Landlord's Accreditation scheme that promotes itself on the basis of being able to assist landlords to obtain grants to improve thermal efficiency (among other things).	Ongoing
2.3.8	Ensure all accommodation used as temporary accommodation by the Council meets the Minimum Energy Efficiency Standards including the current requirement for EPC rating E or above and has all the required gas and electrical certification.	Short term	Housing Regeneration and Public Realm - Housing Services	All properties utilised by the Council for the provision of temporary accommodation have to meet the Council's health and safety compliance requirements. This process involves accommodation providers, producing a number of health and safety documents for properties that they provide to the Council. These documents include an EPC, Gas Safety Certificate and Electrical Installation Condition Report. The Council Compliance Officer is being recruited to. This post is responsible for monitoring and managing all health and safety documents for the Council's TA portfolio. This includes monitoring when certificates expire and ensuring providers produce in date complaint certificates in the required timeframe.	Ongoing
2.3.9	Support a new PRS renters' union across the sector to provide a forum for renters; allowing us to raise awareness of the Climate Emergency and measures to tackle it and the union to flag up specific concerns to be addressed	Short term	Housing Regeneration and Public Realm - Housing Services	Officers continue to liaise with the lead member for Housing to establish the best way of supporting a PRS renters union within current budgetary constraints.	Ongoing
2.3.10	Develop a programme to target high risk streets and neighbourhoods with tailored inspections including the publication and promotion of initiatives.	Short term	Housing Regeneration and Public Realm - Housing Services	The Council's Lewisham Healthy Homes initiative works with local community organisations to provide practical support to households at risk of fuel poverty. In 2021 the Council purchased a licence for Parity Projects Pathways Database of enhanced Energy Performance Certificates which has allowed targeting of higher risk streets where EPCs are lower. This data was used to target a mailing to 5,000 households eligible for funding through the GLA's Warmer Homes Fund.	Ongoing
2.3.11	Develop the use of discretionary grant to support home owners. Roll out an active campaign to use this grant to improve energy standards in those properties that require it most.	2020/21	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	The Housing Improvements and Assistance team recognises fuel poverty contributes to social and health inequities and works to raise standards in properties where households are at risk in particular the identification of hazards which contribute to poor energy efficiency. Surveyors will carry out an assessment of heating and ventilation in properties as part of inspections of properties where applications have been made for Emergency Home Repairs Grant (EHRG) and Home Repairs Grants (HRG). Grant officers identify and eliminate Category 1 and 2 hazards most of which contribute to poor energy efficiency. The Health and Housing Coordinator who works from University Lewisham Hospital provides a referral pathway for those who attend or are admitted to hospital, suffering ill health due to a cold home. Service improvement planning is currently underway to assess what more the team can do to support the retrofit agenda across the borough.	Achieved
2.3.12	Actively participate in a pan-London 'Setting the Standard' initiative that will support inspections of the worst standard of accommodation B&Bs, working to support enforcement action taken in Lewisham and other boroughs to drive up property standards.	Short term	Housing Regeneration and Public Realm - Private Sector Licensing and Home Improvements	The Private Sector Housing team still receives reports of Cat 1 hazards identified and takes action on any that are within Lewisham. LBL currently have 90% of its providers on boarded with 4 providers still going through the on boarding process. LBL is working to support these providers in order to complete their registration and on boarding. Once on boarded LBL continues to encourage providers to upload accommodation onto the STS portal in order for them to be inspected and ensure that they meet the required property standards.	Ongoing
2.3.13	Introduce new technology and approaches to identifying cold houses, such as external surveying tools or internal monitoring equipment and including collaboration with a MHCLG funded Greenwich pilot.	Short term	Housing Regeneration and Public Realm - Housing Services	The Housing Service proposed this action in 2020 pre covid. Since then the service has built a range of partnerships with other teams and organisations to identify household with poor Energy Performance Certificates (EPC) ratings E,F or G in order to offer owners grant assistance and develop new referral pathways	Ongoing
2.3.14	Work with the GLA, London Councils and other London Boroughs to support the development of an offer to 'able to pay' home owners to increase home retrofit projects and to build trust and a joined-up approach in the supply chain to promote and respond to demand for home retrofits, such as affordable and independent whole-house audits.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council has supported South East London Community Energy with a local street based 'able to pay' offer: Eco Street using a collective approach to retrofit assessment with the idea of developing joint purchasing as a way to reduce costs. The Council also continues to be a member of the ECO Furb project offering home owners access to independent advice on retrofit.	Ongoing
2.3.15	Explore potential for working with local community organisations to support bulk purchasing schemes that reduce the costs to homeowners of home energy improvements.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Round 5 of Solar Together promoted in Lewisham - third highest uptake out of all London Boroughs in the 2022 round, with 216 personal recommendations accepted.	Ongoing
2.3.16	Investigate ways to ensure Lewisham grants are advertised on the government 'save energy' platform and promote the schemes available through the platform to residents.	Short term	Housing Regeneration and Public Realm - Housing Services	The Housing team continues to work closely with the Climate Resilience Team to enable Lewisham resident who qualify to benefit from housing grants to improve energy efficiency.	Ongoing
2.3.17	Apply minimum insulation and efficiency standards to works undertaken at homeowners' properties.	2020/21	Housing Regeneration and Public Realm - Housing Services	The Disabled Facilities Grant team use grant agreements to raise the thermal efficiency of properties including meeting minimum energy efficiency standards.	Achieved
2.3.18	Engage local registered social providers to encourage sharing of practice on carbon reduction and supporting all RPs to take meaningful action in relation to their stock in the borough.	2020/21	Housing Regeneration and Public Realm - Housing Services	A meeting with registered providers with local stock was held in September. The meeting was well attended and included a range of topics including the Social Housing Decarbonisation Fund. Further meetings of this forum are planned.	Achieved
2.3.19	Officers within the Private Sector Housing Agency team will use public transport for all routine inspections.	2020/21	Housing Regeneration and Public Realm - Housing Services	This action was proposed by the Private Sector Housing Agency team in 2020 pre covid. Wider plans to develop a sustainable staff travel plan are under development.	Ongoing

2.4.1	Expansion of the South London Energy Efficiency Project led by Lewisham, providing practical support to vulnerable residents in south London. Support 1,600 households in 2019/20. Seek external funding and partnerships to deliver the same in 2020/21.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council leads the South London Energy Efficiency Partnership covering 12 South London Boroughs delivering a practical energy advice service targeted at low income and vulnerable households helping them stay warm in Winter. The advice service, South London Healthy Homes, has secured funding from a wide range of sources including the Greater London Authority, the Ofgem Redress Funds, British Gas Trust, UK Power Networks and participating boroughs. In the three years since 2019/20 the programme has supported 8,699 households across South London including 1,602 in Lewisham.	Achieved
2.4.2	Support low income and vulnerable residents in accessing external sources of funding for heating, insulation and ventilation.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council has enabled 1,242 South London households including 226 Lewisham households access funding through the Government's Energy Company Obligation placed on energy suppliers to cover the cost of heating, insulation and ventilation improvements in low income households. The Council works with South East London Community Energy through our energy advice service Lewisham Healthy Homes to support those most vulnerable to access funding from energy suppliers, the Greater London Authority and other sources.	Ongoing
2.4.3	Undertake an assessment of the equalities implications of climate change and of the actions at national, regional and local level to reduce carbon and work with partners to find additional ways to support affected groups to mitigate the impact. Review the use of the Climate Just tool to understand the impact across different communities in the borough.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council's declaration of a climate emergency was founded on the understanding that the climate crisis is a social justice issue. The 2022 Mayor of London's Borough of Culture programme in Lewisham has created opportunities to engage with and amplify the voices of a broad range of communities across the borough. Commissions within the BoC programme specifically seeking to explore diversity and equalities issues include the Artist of Change programme, Climate Home and Hope 4 Justice. Further work is still needed to understand and	Ongoing
2.5.1	Adopt a new Local Plan for the borough with Climate Emergency embedded within the document and development management policies supporting delivery of the ambition to be carbon neutral including achieving the London Plan policy for major developments to be zero carbon. We will seek that proposals for new self-contained major and minor residential development achieve the BRE Home Quality Mark and that proposals for major residential domestic refurbishment achieve a certified 'Excellent' rating under the BREEAM Domestic Refurbishment 2014 scheme, or future equivalent; and that proposals for new non-residential development of 500 square metres gross floor space or more, including mixed-use development, achieve an 'Excellent' rating under the BREEAM New Construction (Non-Domestic Buildings) 2018 scheme, or future equivalent. We will seek that development proposals for major non-residential refurbishment, including mixed-use development, achieve a certified 'Excellent' rating under the BREEAM Non-Domestic Refurbishment scheme, or future equivalent.	2020/21	Housing Regeneration and Public Realm - Planning	Lewisham Council consulted on a new local plan in April 2021 and a revised version was submitted to Mayor and Cabinet in September 2022 as part of the approval process. Responding to the Climate Emergency is one of 9 strategic objectives in the new Local Plan.	Ongoing
2.5.2	Monitor and report on the transition to a carbon neutral borough through implementation of the new Local Plan through the Authority Monitoring Report process to regularly assess performance against our strategic planning objectives.	2020/21	Housing Regeneration and Public Realm - Planning	The Authority Monitoring Plan continues to be an ongoing action and has included information relating to delivery of the Council's ambition for Lewisham to be net zero carbon.	Ongoing
2.5.3	Ensure that developments which cannot meet onsite carbon targets comply with policy through payment into Lewisham's carbon offset fund. The Fund will be used to drive local innovation and investment in ways that meet our objective to ensure our Climate Emergency responds to the needs of vulnerable residents. Annex B sets out further details of the approach we propose.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Engagement with developers has continued with the aim of seeking to maximise the level of onsite delivery to meet planning policy but where this cannot be achieved the use of the Lewisham Carbon Offset Fund. Lewisham's Carbon Offset Fund has supported energy efficiency works with low income households in the borough, school retrofit works and design works for heat networks.	Ongoing
2.6.1	Work with Veolia to implement the joint memorandum of understanding agreed with the Council to deliver opportunities to utilise unused heat from the SELCHP facility to supply local homes.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	In 2020 Veolia were awarded £5.5 million Government funding to deliver a core network from South East London Combined Heat and Power facility to 3,500 homes in Convoys Wharf in Deptford. Construction of the network has been delayed by the commercial negotiations between Veolia/SELCHP and the developer. Construction is now expected to start in 2023.	Ongoing
2.6.2	Work with Lewisham Homes to evaluate the potential for connecting properties to a network supplied with heat from SELCHP.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	In May 2022 Lewisham Council completed detailed technical economic assessments of heat networks in three locations Catford, Lewisham Town Centre and north Lewisham based on the findings of a borough-wide energy masterplan published in 2020. The study in North Lewisham has found a viable connection is possible to the Veolia-led connection planned between SELCHP and Convoys Wharf. This connection could serve Eddystone and Daubney Towers where infrastructure works are already needed to replace gas connections to the towers as well as other potential public sector buildings in the location. These works would involve the removal of 300+ gas boilers and save 400tCO2 per year. Officers have secured an additional £150k funding from the GLA's Local Energy Accelerator Fund to deliver the detailed project development required.	Ongoing
2.6.3	Carry out a borough-wide energy masterplanning study to assess opportunities for clusters of heat demand and identify the potential low carbon solutions to meeting that demand. This masterplan will inform planning guidance, development of the Council's new build housing programme and refurbishment plans for the Council's existing housing. The masterplan will be completed in 2020.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	In 2020 the Council published the outcome of energy masterplanning work https://lewisham.gov.uk/-/media/files/imported/accessible-lewisham-energy-masterplan.ashx?la=en that shows the potential role heat networks could play in Catford, Lewisham and the north of the borough. A further £67k funding was secured from the Government's Heat Network Delivery Unit to undertake techno economic studies of those three areas which were completed in May 2022. The outputs from this work are now part of the evidence base in relation to planned and future developments in those areas and supporting information to access further grant funding to upgrade social housing in North Lewisham.	Achieved
2.6.4	Use new development management policies from the Local Plan and the borough-wide masterplanning to direct new connections and support viability of new heat networks.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council consulted on a new local plan in April 2021 and a revised version was submitted to Mayor and Cabinet in September 2022 as part of the approval process. Responding to the Climate Emergency is one of 9 strategic objectives in the new Local Plan. Policies (SD4) in relation to Energy Infrastructure state that development proposals in areas where heat networks exist or have been identified as likely by energy masterplanning should connect to that network or be designed to be ready to connect. All major developments within priority areas should be designed with communal low temperature heating systems to enable such connections.	Achieved
DECARBONISED TRANSPORT					
3.1.1	Work with TfL to review the scope to realign existing regional transport targets to 2041 with the 2030 ambition to respond to the Climate Emergency. Evaluate the implications of any realignment in terms of funding, existing and planned programmes and the development of the next version of Lewisham's Local Implementation Plan.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Officers continue to work with TfL to review scope and realign the targets; this will include active travel and sustainable transport. Lewisham's Local Implementation Plan prioritises support for active travel and sustainable forms of transport. It should be recognised however that it is unrealistic that TfL will change pan-London targets to suit Lewisham	Ongoing
3.2.1	Complete the Deptford Parks Liveable Neighbourhoods programme supporting healthier streets, improved air quality and support for walking and cycling. The works include a new pedestrian and cycle route along Surrey Canal Road, improvements to existing walking/cycling routes, road closures and play area outside a school and improved crossing points. The scheme is due to complete in 2021.	Short term	Housing Regeneration and Public Realm - Strategic Transport	This scheme was funded by TfL Liveable Neighbourhoods funding, a funding stream paused at the start of the pandemic and not subsequently reinstated. A small amount of funding was made available in 20/21, which was used to deliver improvements to Woodpecker Rd, the Rolt Street pedestrian and cycle zone and make the temporary closure of Scawen Rd and Prince Street permanent. LIP funding has remained below pre-pandemic levels and re-prioritisation will be required - officers continue to work with TfL to secure the funding to complete the scheme.	Ongoing
3.2.2	Implement a Healthy Neighbourhoods programme to reduce traffic congestion, improve air quality and encourage sustainable modes of travel. Proposals are informed by discussions with residents and key stakeholders living within the neighbourhood area. Areas prioritised by the current programme include Lewisham and Lee Green, East Sydenham, Telegraph Hill, and Bellingham. The intention is to implement a rolling programme across every area of the borough by 2030.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Following a decision by Mayor & Cabinet in January 2022 the permanent traffic orders have been approved and work on the complementary measures is progressing, with further monitoring planned in April 2023. In December 2022 Mayor and Cabinet approved proposals for a Sustainable Transport and Parking Improvements Programme which will review controlled parking zones and parking with a view to take an area-based approach to controlling parking alongside improvements to promote walking and cycling including footway widening, trees and planting, bike hangers as well as electric vehicle charging and car clubs. Mayor and Cabinet also approved proposals to amend the Council's 2014 Parking Policy to streamline the process of implementing controlled parking zones.	Ongoing

3.2.3	Engage more schools in the STARS accreditation process by developing a School Travel Plan, with a target of 50% of primary schools participating by 2021. A range of initiatives led by the school will be developed to encourage walking and cycling to school. Implement a programme of School Streets and Play Streets outside schools, whereby the road is closed to traffic at school pick up and drop off. Offer schools support to arrange Play Street events throughout the year.	2020/21	Housing Regeneration and Public Realm - Strategic Transport	Lewisham has one of the greatest number of school streets in London with 48 school streets covering 39 schools, an increase of one school street for an additional school which will be in place by December 22. These School Streets have roads closed to traffic at school drop off and pick up times, including physical measures to discourage car use during school drop off and pick up times reducing congestion and improving air quality and road safety around the school site. Schemes have been developed for a further nine schools pending funding. The remaining school sites without restrictions are those that are more practically challenging to deliver and likely to be more costly and potentially more sensitive. For these School Zone approaches are being considered. Following a decision by M&C in January 2022 the permanent traffic orders in Lewisham's Low Traffic Neighbourhood have been approved and work on the complementary measures is progressing. Further monitoring to be undertaken in April 2023. The School Streets programme will help to increase the number of schools with a School Travel Plans. School participation in the STARS programme was affected by Covid_19, and a reduction in funding and capacity.	Ongoing
3.2.4	Deliver a programme of local transport improvements to provide a better walking environment along Lewisham High Street.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Lewisham High Street is a TFL road, with Lewisham having limited influence. However, officers continue to work with TFL to develop funding opportunities to improve the walking environment	Ongoing
3.2.5	Implement a programme of local transport improvements to support and encourage cycling in the borough, including more Cycleways, cycle hangars, cycle parking, dockless bike hire scheme and the introduction of contraflow lanes to one-way routes. Consult locally on reallocating road/parking space to achieve these outcomes where there are opportunities to do so.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Cycleway 4 opened in September 2022. A number of temporary modal filters were introduced across the borough to prioritise cycling during the pandemic. Subject to the outcome of consultation these may be made permanent. There is a temporary TFL scheme on the A21 which, as part of the London Street space Programme, provided cycle facilities between Catford and Lewisham on the A21. It was introduced under a TTO and in January 2022 was transitioned to an ETO. The Council continues to roll out cycle hangars across the borough, with plans for an e-bike trial across the borough in 2023.	Ongoing
3.2.6	Develop proposals for Healthy Street corridors to secure additional funding to implement: The Lewisham Spine/A21 Healthy Streets corridor working collaboratively with TFL to support better connections between the south and north of the borough. The proposals also include a major public realm improvement scheme at Deptford's Church Street. Work in partnership with TFL to transform the A2/New Cross Road, including improvements to the pedestrian and cycling environment, without detriment to bus journey times, and rebalance the dominance of vehicles. Improvements to public realm in the Ringway Corridor to provide better active travel and public transport links through reallocation of road space between Southend Lane and Whitefoot Lane.	Long term	Housing Regeneration and Public Realm - Strategic Transport	This work is still pending confirmation of funding and report on the feasibility of the Deptford Church Street cycle route.	Ongoing
3.2.7	Reflect the Council's transport and public realm aspirations in the emerging masterplan for Catford, including the realignment of the South Circular (A205), and better pedestrian and cycling routes and facilities.	Short term	Housing Regeneration and Public Realm - Inclusive Regeneration	The Catford Town Centre Framework was adopted in July 2021 and forms part of the evidence base for the council's Regulation 19 Local Plan.	Achieved
3.2.8	Deliver a programme of measures to reduce road danger including traffic calming measures to support compliance with the 20 mph speed limit across the borough and other measures to reduce the dominance, speed and number of the most dangerous vehicles on the borough's roads.	Short term	Housing Regeneration and Public Realm - Strategic Transport	The Council remains committed to supporting the Vision Zero principles and are actively working on 20mph speed compliance monitoring and implementation of small schemes to address the areas of noncompliance, working in tandem with the Police and Road Safety Partnership. Speeding remains a criminal offence and consequently is enforced by the Police	Ongoing
3.2.9	Extend the programme to promote healthier lifestyles and active travel options in the borough, including cycle training for adults and children, cycle loan scheme, travel planning for schools, activities with communities to encourage walking and cycling and address real or perceived barriers to the take-up of active travel in the borough.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Funding to deliver cycle training for both schools and adults was withdrawn by TFL from June to October 2022. TFL have now confirmed a limited amount of funding to allow some School Courses and adult training to restart in October 2022. Numbers will be significantly lower than pre pandemic data. Try Before you Bike has been introduced to Lewisham offering a variety of bikes on loan, this includes E bikes, Cargo Bikes, Children's bikes and Adapted bikes as well as standard adult bikes	Ongoing
3.2.10	Explore opportunities and seek funding to improve cycling provision on other distributor routes (approx. £500k-1m per corridor depending on length and types of measures required)	Medium term	Housing Regeneration and Public Realm - Strategic Transport	The Transport and Highways team is reviewing the borough's cycling strategy, which will seek to support commitments to promote cycling as a preferred mode of travel for shorter journeys and development of a network of cycle routes connecting our town centres and other places of interest. The strategy will help better support bids for future funding.	Ongoing
3.3.1	Progress aspirations in the Council's Vision for Rail including : Providing sufficient capacity between the borough and east London employment areas; Increase rail access to and from Lewisham's growth areas; Improve rail connectivity and services, especially east-west links in the south of the borough; Enhance the quality of stations and provide step-free access at all stations in the borough; Improve the connectivity between stations and their local area.	Long term	Housing Regeneration and Public Realm - Strategic Transport	Lewisham does not run these services and can at best try to influence them. The Council will continue to work with partners, stakeholders, Tfl and train operators to deliver the Vision for Rail. Key to this vision is the extension of the Bakerloo Line. This is subject to external funding, TFL approval and rail operators involvement - given the current financial situation large projects like these where strategy, funding and implementation lay outside the sphere of LBL's influence may not be delivered.	Ongoing
3.3.2	Work with partners locally, regionally and nationally to secure the investment needed to implement the Bakerloo Line Extension into Lewisham. Achieving this will be of huge strategic importance to achieving decarbonised transport in the borough.	Long term	Housing Regeneration and Public Realm - Strategic Transport	Tfl have put this on hold pending funding - the Council continues to lobby for this scheme to be prioritised.	Ongoing
3.3.3	Work with partners to secure the other infrastructure investment fundamental to achieving the outcomes of the Mayor's Transport Strategy and the Council's ambition to be carbon neutral by 2030 as set out in the 'Council's Rail Vision' including Lewisham Station & Strategic Interchange, Brockley Interchange, New Bermondsey Station, and the creation of step free and accessible public transport across the network.	Long term	Housing Regeneration and Public Realm - Strategic Transport	The Council continues to work collaboratively with partners to pursue Lewisham's objectives - funding for any improvements in rail is extremely challenging in the current financial climate.	Ongoing
3.3.4	Work with TFL to secure improvements to the reach and frequency of the bus network alongside improvements to bus journey times.	Long term	Housing Regeneration and Public Realm - Strategic Transport	TFL's bus passenger numbers are about 70% of pre-covid levels which is affecting income, the Council continues to work collaboratively with TFL to pursue Lewisham's objectives.	Ongoing
3.4.1	Work with partners to achieve an ambition of at least one electric vehicle charging point within a 500m walk of every resident, to support the extension of the ULEZ by 2021.	Short term	Housing Regeneration and Public Realm - Strategic Transport	There are currently 153 electric vehicle charging points across the borough. The Council is refreshing its strategic approach to electric vehicles and will continue to seek additional funding to continue to increase availability of chargers to residents. Plans to increase controlled parking approved at Mayor and Cabinet in December will be expected to create additional opportunities for charging points.	Ongoing
3.4.2	Work with TFL to bring more low emission buses into Lewisham, enabling the target for all new single deck buses to be zero emission	2020/21	Housing Regeneration and Public Realm - Strategic Transport	Awaiting TFL's response with their progression - officers are seeking updates on their plans; which is dependent on TFL funding.	Ongoing

3.4.3	Implement the Council's 2020 Parking Policy Update, including an emissions-based charging scheme for residents, business and staff permit holders, and an increase in the Pay and Display tariff.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Completed.	Achieved
3.4.4	Review the Council's Controlled Parking Zone (CPZ) policy to support alignment of strategic decisions on parking with delivery of the Healthier Neighbourhoods Programme.	Short term	Housing Regeneration and Public Realm - Strategic Transport	In December 2022 Mayor and Cabinet approved proposals for a Sustainable Transport and Parking Improvements Programme which will review controlled parking zones and parking with a view to take an area-based approach to controlling parking alongside improvements to promote walking and cycling including footway widening, trees and planting, bike hangers as well as electric vehicle charging and car clubs. Mayor and Cabinet also approved proposals to amend the Council's 2014 Parking Policy to streamline the process of implementing controlled parking zones.	Ongoing
3.4.5	Develop more radical approaches to workplace parking levies supported by travel planning, with LBL leading by example as well as retail/leisure centre parking levy. Review potential for all money raised to be reinvested into transport improvements.	Short term	Housing Regeneration and Public Realm - Strategic Transport	This has not progressed and is not feasible in the current climate. Instead the council is rolling out a programme of new controlled parking zones and reviewing existing CPZs to affect travel behaviour (see 3.4.4).	Not achieved
3.4.6	Support a modal shift away from individual car ownership through the creation of a new floating car club permit for operators which seeks to expand provision and availability of car club vehicles across the borough.	Short term	Housing Regeneration and Public Realm - Strategic Transport	Officers continue to work with car club operators across the borough to increase the number of residents using car clubs instead of private vehicles.	Ongoing
3.4.7	Commence implementation of powers to enforce against idling vehicles. This will be supported by ongoing campaign work on this issue, including working closely with schools, which will be a priority area for enforcement.	2020/21	Housing Regeneration and Public Realm - Environmental Health	The Council is installing anti-idling signage near local schools across the borough with 75 schools scheduled to be covered by the end of 2022 and local campaigns encouraging drivers to comply. In 2019 the Council introduced an £80 fine for engine idling. The Council's 2022-27 Air Quality Action Plan was approved by cabinet in July 2022 and also includes measures to deal with vehicle idling including a School Air Quality Action Plan. Officers are working with local head teachers and parents to reduce air pollution around schools with workshops on air quality and idling planned working with air Quality Champions. These volunteers are promoting the key message of anti-idling and helping run anti-idling events at schools.	Achieved
GREEN ADAPTIVE LEWISHAM					
4.1.1	Use an evidenced-based approach to increasing tree stocks, tree canopy and linear metres of hedgerow. Explore 'self-funding' models proposed by local community organisations. We will work with local community organisations to develop the concept of a new Lewisham Climate Emergency Tree initiative. We will carry out a scoping exercise in partnership with the Healthier Neighbourhoods programme to identify new potential locations for trees and to identify the right kind of tree for the right location seeking to increase street tree canopy cover in areas with a deficiency of street trees. We will advise developers on the right kind of trees for new developments to maximise the ecological and adaptive benefits.	2020/21	Community Services - Parks Sports and Leisure	Between June 2021 and June 2022: Parks trees: 790 whips planted; 174 standard trees planted 294 standard street trees planted in partnership with Street Trees for Living. This partnership means the Council's street trees have an excellent survival rate of 98%, significantly higher than the industry standard of 70%. This autumn/winter the Council plans to plant circa 550 trees. Hedgerow: 57 linear metres @ Brookmill, Ladywell, Horniman Triangle and River Pool Linear Park A project identifying vacant tree pits where new street trees can be planted is ongoing.	Ongoing
4.1.2	Review Lewisham's Flood Risk Management Strategy to promote sustainable drainage solutions including new flood storage areas in green spaces, flood risk mitigation interventions at areas at high risk and development of tree pits and other storage solutions for surface water flooding.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Mayor and Cabinet approved a new Flood Risk Management Strategy for the borough in September 2022. Longstanding plans to increase flood storage at Beckenham Place Park will make a significant difference to river and surface water flood risk across the length of the borough and the Beckenham Place Park flood alleviation scheme now has planning permission and has secured £1.2mil of funding from the Environment Agency to deliver flood mitigation works. The scheme will project over 800 properties from fluvial flooding.	Achieved
4.1.3	Develop highways-based Sustainable Urban Drainage solutions to reduce the risk of surface water flooding reduce pressures on highways drainage.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Mayor and Cabinet approved a new Flood Risk Management Strategy for the borough in September 2022. The Strategy set out a strategic vision for flood risk management which includes slowing down and using water as a valuable resource. Sustainable drainage projects are a key part of the strategy's approach to achieving this Recent schemes delivered in public realm include: Baring Road SuDS Tree Pits - 406m2, Holbeach Road Rain Gardens - 264m2. Total area of hardstanding disconnected = 670m2 SuDS schemes programmed in and partially funded: Coulgate Street Pocket Park, Old Bromley Road Blue Green Link, Raffern Primary, Dalmain Primary, John Stainer Primary, Deptford Park Primary - totalling hardstanding areas of 7900m2	Ongoing
4.1.4	Refuse requests for installation of crossovers on the footway to accommodate parking on new front driveways unless there is evidence that planning consent is obtained and the driveway is permeable and/or drainage discharges to a soft landscaped area.	2020/21	Housing Regeneration and Public Realm - Planning	Mayor and Cabinet approved a new Flood Risk Management Strategy for the borough in September 2022. Action 4.02 in the Flood Strategy commits to providing guidance for homeowners to help them de-pave front gardens as well as on creating sustainable drainage features. Officers will use the Council's website as part of this work. Further outreach work with residents to encourage action on flood risk is also happening as part of the Borough of Culture 'In Living Memory' programme drawing on the borough's experiences of the 1968 floods.	Ongoing
4.1.5	Where appropriate and safe to do so, reduce the amount of waste transported to recycling centres by managing waste in the park it was generated in e.g. use dead leaves as mulch on shrub beds.	2020/21	Community Services - Parks Sports and Leisure	The use of a shredder and shredded material as part of the horticultural shrub process is scheduled to be trialled. 186 tonnes was removed from June 21- March 22 10 tonnes composted	Ongoing
4.1.6	Work with local user groups to support the implementation of projects designed to benefit locally appropriate biodiversity and engagement.	2020/21	Community Services - Parks Sports and Leisure	The Lewisham Biodiversity Partnership (including the Nature Conservation Team) ran 614 events engaging 3,759 people in 2021-22. Members of the partnership installed 2 bat boxes, 33 bird boxes, 11 loggeries and conducted 214 surveys (e.g. bird, butterfly, plant)	Ongoing
4.1.7	Develop an integrated approach to green infrastructure across the public realm across our work on parks, highways, regeneration, housing and through our planning function.	Short term	Community Services - Parks Sports and Leisure	The Council's new Parks and Open Spaces Strategy agreed was agreed by Mayor and Cabinet in June 2020. The new draft Local Plan incorporates robust policies on Green Infrastructure recognising its contribution to tackling climate change. The Council seeks to take a collaborative cross service approach to promoting and investing in green infrastructure bringing together Planning, Highways and the Green Scene/Parks teams to develop and fund neighbourhood projects such as the greening fund and additional street tree planting through Street Trees for Living.	Ongoing
4.1.8	Review and develop the Council's response to prolonged period of high temperatures to inform and support the Council's emergency response process. This will include 'cool' refuges in public buildings, identifying at risk groups and implications for relevant service teams.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Council contributed to a London-wide mapping exercise to identify suitable locations for public refuge during prolonged hot weather and have also participated in the London wide Climate Vulnerability Mapping work. The Council's Resilience Team has provided training and support for staff on hot weather impacts to improve forward planning and business continuity during extreme temperatures. This work was tested fully in Summer 2022.	Ongoing
4.1.9	Adopt a new Local Plan that will seek to ensure that all development proposals identify and retain existing habitats and features of biodiversity value. Use the new Local Plan to drive positive gains for biodiversity, particularly in areas that are deficient in public access to nature conservation.	2020/21	Housing Regeneration and Public Realm - Planning	Lewisham Council consulted on a new local plan in April 2021 and a revised version was submitted to Mayor and Cabinet in September 2022 as part of the approval process. Responding to the Climate Emergency is one of 9 strategic objectives in the new Local Plan which incorporates robust policies on Green Infrastructure and biodiversity.	Ongoing

4.2.1	Introduce the Clean Air Neighbourhoods where communities can cooperate in measures that will reduce carbon with the aim of being an approved 'Clean Air Neighbourhood', allowing them to influence future development and businesses into their area.	Short term	Housing Regeneration and Public Realm - Environmental Health	Lewisham has one of the greatest number of school streets in London with 48 school streets covering 39 schools, an increase of one school street for an additional school which will be in place by December 22. These School Streets have roads closed to traffic at school drop off and pick up times, including physical measures to discourage car use during school drop off and pick up times reducing congestion and improving air quality and road safety around the school site. Schemes have been developed for a further nine schools pending funding. The remaining school sites without restrictions are those that are more practically challenging to deliver and likely to be more costly and potentially more sensitive. For these School Zone approaches are being considered. Following a decision by M&C in January 2022 the permanent traffic orders in Lewisham's Low Traffic Neighbourhood have been approved and work on the complementary measures is progressing. Further monitoring to be undertaken in April 2023.	Ongoing
4.2.2	Develop joint public engagement on air quality and climate change to raise awareness and create additional impetus for action.	2020/21	Chief Executive's Directorate - Communications	The Council has promoted a wide range of initiatives that deliver air quality and carbon reduction benefits including cycling, anti-idling and on green infrastructure. Lewisham's programme as London Borough of Culture in 2022 has also included high profile commissions engaging with the issues of climate change, air quality and the links between environmental and social justice. This has included 'Breathe 22', Climate Home, Lewisham Speaks, Hope 4 Justice, The Gretchen Question and a number of small locally based initiatives funded through the Borough of Culture small grants programme. Air Quality work has been promoted with schools via the schools portal and Schools Climate Network. Lewisham is increasing and updating our current monitoring sites across the borough, there are 5 real time air quality monitoring sites and in addition monitoring of NO2 is undertaken by 141 diffusion tubes, at strategic locations including those in the most sensitive areas. In addition 11 Breathe London sensors are being developed/progressed as part of the Bell Green Air Quality Project.	Ongoing
4.2.3	Consider future alternative permitting arrangements for ice cream vans for example only permitting electric ice cream vans from trading on Lewisham land but also investigate more radical solutions such as avoiding vehicles altogether creating opportunities for local mobile vendors using carts instead of a vehicle.	2020/21	Community Services - Parks Sports and Leisure	Current concessions – are at Deptford/Blackheath/Hilly Fields/Mayow implementation of this action has been delayed due to the uncertainty about the future of the current grounds maintenance contract and issue around return on investment. All ice cream concessions in parks are not permitted to idle. Quotes have been received for electric installation and the prices are dependent on location but range £500 -1,500 + VAT.	Ongoing
4.3.1	Investigate the possibility of opening a re-use shop within the borough. A full project plan will be created with an aim to divert waste from incineration or recycling and encourage the reuse of items as directed by the waste hierarchy.	Short term	Housing Regeneration and Public Realm - Street and Environmental Services	Investigations to seek suitable premises or alternatives such as virtual re-use shop are ongoing.	Ongoing
4.3.2	Identify and develop proposals to make Lewisham's Reduction and Recycling Strategy a fully carbon neutral strategy on waste.	Short term	Housing Regeneration and Public Realm - Street and Environmental Services	Lewisham's Waste Strategy contributes to achieving the ambition for the borough to be net zero carbon through waste reduction, reuse and recycling using the waste hierarchy as the principle driver. Education and engagement is key to help people re think the use of resources. A Waste Strategy Communications Plan will help raise awareness and engagement across the borough on actions to reduce consumption and waste. Lewisham already achieves zero waste to landfill and has achieved annual reductions in waste per household each year. The Strategy includes new planned initiatives on textiles, plastics and food, three of the most carbon intense and environmentally damaging materials. Food waste collections have been trialled in 2022 in 2 primary schools with roll out to all Lewisham Schools planned before the end of the financial year. Testing of food waste in flats is currently happening and following this trial will be extended in 23/24.	Ongoing
INSPIRING LEARNING AND LOBBYING					
5.1.1	Implement an integrated communications plan, reviewed and updated on a rolling basis. The Lewisham Climate Emergency Working Group and staff forum will support this work by identifying gaps and opportunities for developing further initiatives.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	A Climate Emergency Communications Plan was produced in October 2021 and updated in June 2022. The Council has established a resident contact group and promoted the Council's work and wider issues to residents through regular mailings as well as through Lewisham Life, the Council website and social media channels. An internal working group 'Inspiring Learning Lobbying' has met quarterly to bring together different service areas involved in communications and engagement activities in different ways. This includes: Communications, the Climate Resilience Team, Libraries, Young Mayor's Team, Community Development and CYP. Targets within the Communications Plan include <ul style="list-style-type: none"> +10% clicks on climate webpage, +10% increase in visits to Try Before You Bike webpage +10% increase in sign-ups to our Climate Emergency Action Plan newsletter 	Ongoing
5.1.2	Identify and implement opportunities to engage, inspire and learn from groups reflecting the diversity of our borough in terms of age, ethnicity and socio-economic background.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham's London Borough of Culture Year 2022 has had a strong focus on diversity and climate with a wide range of commissions and events celebrating diversity across the borough and using this as a lens to explore wider issues around climate change. Over 200,000 people attended Borough of Culture events in Lewisham, in a survey 83% agreed with the statement "it is important for Lewisham and its people to respond to the climate crisis". In 2022 the Council launched a "Talking My Language" campaign specific aimed at engaging with residents and communities with knowledge of other languages.	Achieved
5.1.3	Publish a practical guide to action on carbon reduction for residents.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	A Residents' Guide to action on the climate crisis was published in 2021 and updated in 2022. https://lewisham.gov.uk/myservices/environment/resident-guide A guide to retrofit was published in December 2022. https://lewisham.gov.uk/myservices/environment/climate-emergency/improving-the-energy-efficiency-of-your-home	Achieved
5.1.4	Develop the proposals within Lewisham's Borough of Culture programme to create new innovative ways to engage with residents on climate change through culture and collective action. Our plan is that 2021 becomes a year of concerted action on carbon reduction across Lewisham.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	Lewisham Speaks was the result of a 6-month artists' residency within the Climate Resilience Team at Lewisham Council in 2022 which also included a borough-wide programme of engagement with residents and community organisations in each of Lewisham's 19 wards. The result of this immersive activity was a show that in Summer 2022 was performed twice in each ward, given a Council-specific performance and was part of Lewisham's People's Day 2022. Lewisham Speaks engaged with over 5,000 residents and, alongside the show itself created a map with content from people interacting with performances and a manifesto based on the views of people from across the borough. The materials from the show are now available to Lewisham Schools to perform and a video has been created highlighting the process, reactions from residents and the performance itself. This video will be included with the Council's new Climate Literacy Training for staff launching early in 2023.	Achieved
5.1.5	Work with Lewisham's Young Mayor to support and grow existing action by young people in the borough on climate change. Work to ensure the views of young people are integrated within the Council's approach to action on climate change.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The Young Mayor's Team has participated in the Borough of Culture Climate Home commission. The Climate Resilience and Young Mayor's team have worked closely on Lewisham's Schools Network, and the Climate Resilience team also presented at a Young Mayor's session in June 2022. The Young Mayor's team participated in a recent Lewisham Pupils Climate Network event in July 2022.	Achieved
5.1.6	Undertake a survey to inform the Council's understanding of residents' attitudes to climate change, priorities for action and further develop the Council's lobbying of Government and others.	2020/21	Housing Regeneration and Public Realm - Inclusive Regeneration	The Council's Resident Survey in Autumn 2021 asked respondents to identify the organisation with most responsibility for climate change. Most people (77%) gave the view that everyone shares responsibility for tackling climate change. The next highest was central government (16%). Other responses included: Local Government (2%); Private Sector (2%); Individuals (2%) and the London Mayor (1%). Although not a formal survey the Lewisham Speaks Artist of Change programme collected a huge amount of anecdotal evidence from across the borough on residents' attitudes and priorities on climate change.	Achieved
5.2.1	Complete grant agreements under the Lewisham Community Energy Fund and publicise delivery showcasing good practice and finding opportunities to share learning.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	£100k of grant agreements were completed in 2021. Delivered projects include a holistic assessment of how to make St Winifred's School carbon neutral, LED lighting, solar and other projects on community buildings and schools.	Achieved

5.2.2	Work with community partners to develop further funding opportunities to support local community energy projects.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	The May 2022 Lewisham Labour Manifesto included a commitment to 'Work with community energy groups to help people insulate their homes with targeted grants aimed to reduce energy usage and bills'. Plans for a further round of Lewisham's Community Energy Fund are being developed to support delivery of this.	Ongoing
5.3.1	Establish a Lewisham Climate Commitment supported by local partner organisations to agree a common purpose, promote joint working and improve transparency on carbon emissions across key organisations in the borough.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	In June 2021 a new Climate Subgroup of the Lewisham Deal was set up involving the Council, Goldsmiths University of London, Lewisham Hospital, Phoenix Community Housing, Lewisham College and Lewisham Homes. The group has agreed Terms of Reference aimed at promoting joint working across these key organisations in the borough with a focus on supporting jobs and skills in retrofit, transparency in carbon reporting and opportunities for joint working on engagement and communications. The Lewisham Deal Subgroup has now been integrated into new structures being set up for the Local Strategic Partnership.	Ongoing
5.3.2	Work with London Councils, the GLA and other London boroughs to develop and present a coherent case for change at national level to deliver the investment, legislation, fiscal incentives and leadership needed to respond to the climate crisis.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The lobbying points within Lewisham's Climate Emergency Action Plan were provided to London Councils and informed a set of London lobbying points that have been used in the build up to COP26 and other policy work. The London Council's London Environment Directors Network is coordinating cross borough working and Lewisham has participated in a number of thematic groups identifying pan London good practice and solutions to delivering on Climate Emergency ambitions. The Council's Cabinet Lead attends London Councils' TEC, LGA and UK100 events to share knowledge and lobby central government for increases in funding and the levers needed by local government to tackle the climate crisis.	Ongoing
5.3.3	Work with local education and skills providers and with local businesses to develop the supply chain for building retrofit and carbon reduction technologies. Support local people to gaining the accredited skills needed to gain employment and ensure Lewisham's economy benefits from growth in the carbon reduction sector. Integrate energy, carbon and climate activity into Lewisham's Inclusion and Growth Strategy.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	The tri-borough LSBU Green Skills Hub, in which Lewisham Council is a strategic partner, was launched in May 2022 bringing together a network of local colleges including Lewisham College, and a network of local employers in green sectors, to work together to develop the local green skills offer. Lewisham Council along with neighbouring Southwark and Lambeth, have appointed a shared strategy officer post focusing on retrofit skills development, and since November 2021, the officer has worked with the tri-borough Councils collectively and individually, between the skills, local economy, sustainability, and assets/housing teams, and with the recently launched tri-borough LSBU Green Skills Hub. The work has built up a shared understanding of the green skills needs and projections, and has resulted in a series of project proposals to develop local retrofit and low carbon heat and energy skills, grow the local economy in these sectors, create opportunities for residents, and ensure the Boroughs can meet their Climate Action Plan targets in these areas. Successes from the Tri Borough work include: <ul style="list-style-type: none"> •2.75M DfE Strategic Development Fund funding until March 2023 (outcomes to 2025) for facilities, capacity building and curriculum development in Low carbon heat and energy, and retrofit sectors across Central London Sub-region •500K ESF-funded 'Retrofit Revolution Project' at LSBU for 250 unemployed South London residents Current projects include contractor Support with PAS 2030 and Trustmark registration, green skills showcase resources for schools and career advisors, retrofit-focused shared apprenticeship scheme, a Retrofit insulation Centre of Excellence, and a set of bespoke retrofit and low carbon energy Social Value Asks for inclusion across decarbonization contracts.	Ongoing
5.3.4	Work in partnership with neighbouring boroughs on flooding, and green linkages to address sub regional environmental issues.	Short term	Housing Regeneration and Public Realm - Climate Resilience Team	As Lead Local Flood Authority Lewisham works closely with neighbouring boroughs, the Environment Agency, Thames Water and London Councils on sub regional flooding and environmental issues.	Ongoing
5.3.5	Create a public sector network in the borough to share good practice and support on carbon reduction.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	In June 2021 a new Climate Subgroup of the Lewisham Deal was set up involving the Council, Goldsmiths University of London, Lewisham Hospital, Phoenix Community Housing, Lewisham College and Lewisham Homes. The group has agreed Terms of Reference aimed at promoting joint working across these key organisations in the borough with a focus on supporting jobs and skills in retrofit, transparency in carbon reporting and opportunities for joint working on engagement and communications. The Lewisham Deal Subgroup will integrate into new structures being set up for the Local Strategic Partnership.	Achieved
5.3.6	Publish a practical guide to action on carbon reduction for local businesses.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	A business guide to action on climate change has been drafted. It is currently going through a design process and is expected to be published by the end of 2022.	Ongoing
5.4.1	Create a lessons-learned log from day one of delivering the Action Plan to capture new ideas, contacts, improvements and changes that are needed to try and keep Lewisham engaged and active at the forefront of action on the Climate Emergency.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	This has been done.	Achieved
5.4.2	Commit to an annual public review of our Climate Emergency work to be held on or near the anniversary of the original declaration of a Climate Emergency (27 February 2019)	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	Updates on Lewisham's Climate Emergency Action Plan have been reviewed by Mayor and Cabinet each March since publication. Climate Emergency has also been an agenda item at the Sustainable Development Select Committee, and in November 2021 an in-depth session by Overview and Scrutiny Committee. The Housing Retrofit Task & Finish scrutiny group was established in 2021 and reported its recommendations in March 2022.	Achieved
5.5.1	Lewisham's Mayor to write to London Councils and the GLA to set out the Council's full set of lobbying points and seek wider support.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The lobbying points within Lewisham's Climate Emergency Action Plan were provided to London Councils and informed a set of London lobbying points that have been used in the build up to COP26 and other policy work.	Achieved
5.5.2	Officers to support a pan-London approach to lobbying through London Councils, the Association of Local Energy Officers in London and through other fora.	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The London Council's London Environment Directors Network is coordinating cross borough working and Lewisham has participated in a number of thematic groups identifying pan London good practice and solutions to delivering on Climate Emergency ambitions. In 2022 this included lobbying for additional powers on 20mph, for the Government to adopt WHO AQ targets, for additional support on energy bills for community sector organisations, for additional requirements on energy efficiency for home-owners refurbishing part of a property. The Council also submitted a response to the Government's call for evidence on the Net Zero Carbon review in October 2022 calling, among others things for more clarity on the role of local authorities in delivering net zero and a need for realism and long term thinking about how current grant funding regimes work.	Ongoing
5.5.3	Seek to agree a joint statement with local MPs, Climate Action Lewisham, Extinction Rebellion and other local lobbying environmental groups to the UK Prime Minister setting out our call for action and seeking to influence 26th UN Climate Change Conference of the Parties (COP26).	2020/21	Housing Regeneration and Public Realm - Climate Resilience Team	The lobbying points within Lewisham's Climate Emergency Action Plan were provided to London Councils and informed a set of London lobbying points that have been used in the build up to COP26 and other policy work.	Achieved



Sustainable Development Select Committee

Report title: Catford Town Centre Programme Update

Date: January 2023

Key decision: No

Class: Part 1

Ward(s) affected: Rushey Green, Catford South

Contributors: Director of Inclusive Regeneration, Director of Law, Director of Finance

Outline and recommendations

1. Outline

- 1.1. This paper sets out updates on key projects which relate to the delivery of the Catford Town Centre Framework. The council has progressed a number of early deliverables including the former Catford Constitutional Club, Thomas Lane Yard, Holbeach Road and Station Links, which form the first phase of the regeneration. The realignment of the south circular is also being progressed in partnership with Transport for London (TfL). Consultation is planned to commence in spring 2023 and delivery is expected to begin in spring 2025.
- 1.2. The wider delivery strategy for the council-owned sites is also being progressed. The output for this will guide how the council brings forward its own (and Catford Regeneration Partnership Limited's) landholdings in the town centre. The final output is expected in spring 2023.
- 1.3. Team Catford continue to deliver regular digital articles, email newsletters and social media updates. They also continue to promote the Catford Food Market, which recently moved to a new location on Adenmore Road.

2. Recommendations

- 2.1. The Sustainable Development Select Committee is recommended to note the project updates contained in this report.

Timeline of engagement and decision-making

Full background information, detailing the previous key decisions made by the Mayor & Cabinet to take a Masterplan approach in Catford, and to re-align the South Circular road through the town centre can be found in the 9 November 2016 [Mayor & Cabinet report](#) and the 19 July 2017 [Mayor & Cabinet report](#).

On 19 July 2017, [Mayor & Cabinet](#) approved realigning the A205 to the south of Laurence House. The road decision was an essential first step in developing a spatial plan and place-making strategy for Catford's regeneration.

In July 2018, Studio Egret West architects were appointed to develop a draft Catford Masterplan for public consultation. On 14 July 2021, [Mayor & Cabinet](#) adopted the Catford Town Centre Framework.

On 11 December 2019, [Mayor & Cabinet](#) approved the allocation of £10m Housing Infrastructure Fund (HIF) funding to support the delivery of the A205 and entry into a grant funding agreement with the GLA.

On 16 September 2020, [Mayor & Cabinet](#) approved match-funding to the GLA Good Growth Fund, agree and enter the GLA's Good Growth Grant Agreement and to commence procurement of consultancy support. Mayor & Cabinet also approved the transfer of section 106 funding to deliver public realm and accessibility improvements to Catford Stations.

On 6 November 2021, [Mayor & Cabinet](#) approved the delegation for the procurement route for CCC to the ED of Regeneration, Housing and Public Realm including information pertaining to seeking a new operator for the CCC.

On 6 July 2022, [Mayor & Cabinet](#) approved the increase in spend to £365k and delegated authority for the Executive Director for Housing, Regeneration and Public Realm to approve and enter into a funding agreement with TfL for the road.

On 21 September 2022, [Mayor & Cabinet](#) approve report to award the building contract for the CCC to Claremont Refurbishment Ltd, delegating the final contract sum and contract terms to the Executive Director of Regeneration, Housing and Public Realm.

Consultation for the A205 road realignment project is expected to commence in Spring 2023. Implementation of works is expected in spring 2025. Completion is expected by spring 2027.

1. Summary

- 1.1. This paper sets out updates on key projects which relate to the delivery of the Catford Town Centre Framework. The council has progressed a number of early deliverables including the former Catford Constitutional Club, Thomas Lane Yard, Holbeach Road and Station Links, which form the first phase of the regeneration. The realignment of the south circular is also being progressed in partnership with Transport for London (TfL). Consultation is planned to commence in spring 2023 and delivery is expected to begin in spring 2025.
- 1.2. The wider delivery strategy for the council-owned sites is also being progressed. The output for this will guide how the council brings forward its own (and Catford Regeneration Partnership Limited's) landholdings in the town centre. The final output is expected in spring 2023.
- 1.3. Team Catford continue to deliver regular digital articles, email newsletters and social media updates. They also continue to promote the Catford Food Market, which recently

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moved to a new location on Adenmore Road.

2. Recommendations

- 2.1. The Sustainable Development Select Committee is recommended to note the project updates contained in this report.

3. Policy Context

- 3.1. The Catford Town Centre Framework contributes to the implementation of the Council's Corporate Priorities as detailed in the "Corporate Strategy 2022-2026" document which are:
- Cleaner and greener
 - A strong local economy
 - Quality housing
 - Children and young people
 - Safer communities
 - Open Lewisham
 - Health and wellbeing
- 3.2. Lewisham's new Local Plan will build on the existing growth strategy contained within the Core Strategy 2011, which identifies a growth corridor extending from New Cross and Deptford to Catford. Lewisham's new Local Plan proposes a strengthened focus on Lewisham's places, to ensure that development is positively managed with communities over the long-term for the benefit of all.
- 3.3. Lewisham Council declared a climate emergency in 2019, committing to reach an ambition to be carbon neutral by 2030. Change and growth must be positively managed, to build green infrastructure and harness opportunities for walking and cycling alongside more sustainable forms of development in the borough. A number of other strategies and plans also support the need for the Framework from a planning policy perspective.
- 3.4. The Catford Town Centre Framework forms part of the evidence base for the new Lewisham Local Plan's place-making approach. The process of plan making involves significant information gathering and specialist studies at the front end of the process. This information is then used to set policy options and preferred approaches for the plan going forward. Local plans are required to meet prescribed 'tests of soundness' as set out in the NPPF. This includes that they must be 'justified' by evidence. The evidence base will be published alongside the submission Local Plan and be subject to scrutiny through the independent examination process. The Catford Town Centre Framework will form part of this evidence base along with other Area Frameworks.
- 3.5. The London Plan has identified opportunity areas across London in order to help meet the challenges of economic and population growth. These opportunity areas represent London's largest development opportunities. The Plan identifies Catford as a Major town centre within the London retail hierarchy and as an opportunity area where more intensive development is supported.
- 3.6. The focus of the National Planning Policy Framework (NPPF) is on a presumption in favour of sustainable development and positive growth. The NPPF provides a high-level planning policy context for Catford, setting out the evidence base requirements for town centre uses and encouraging local authorities to meet town centre needs in full. This is

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particularly relevant for Catford, given the need to maximise opportunities for the regeneration of the town centre while responding to local needs.

4. Background

- 4.1. The Catford Town Centre Framework was adopted in July 2021 and sets out the council's aspiration for growth and regeneration for the town centre. This includes realigning the south circular A205 and delivering thousands of new homes and commercial space across private and council-owned sites. This vision will be realised over the next twenty years or so.
- 4.2. The council has progressed a number of early deliverables while the road realignment and wider delivery strategy are finalised, securing external funding to support their delivery. These include the former Catford Constitutional Club (CCC), Thomas Lane Yard (TLY), Holbeach Road and Station Links which form the first phase of the regeneration. The road is also being progressed in tandem with Transport for London (TfL) and will be an early deliverable.
- 4.3. The wider delivery strategy for the council-owned sites is also being progressed. The output for this will guide how the council brings forward its own (and Catford Regeneration Partnership Limited's) landholdings in the town centre.

5. The former Catford Constitutional Club

- 5.1. In March 2020, the council was awarded a Good Growth Funding grant of £1.65m following a successful bid to the Greater London Authority (GLA). The award of GLA grant was contingent on match funding provided by the Council. The funding was intended to enable the refurbishment of the former CCC building as a pub and to develop the TLY car park to provide new homes and commercial space.
- 5.2. The proposals for the former CCC include the restoration of the Victorian section (those used by the former CCC) at ground and first floors, with an enlarged bar area, enhanced WCs and back of house facilities. The upper floor will include a new community kitchen and ancillary spaces. The earlier Georgian section of the building to the rear (previously inaccessible) will be restored and provide a large triple height hall to the rear, linking the pub to the garden to the north. This space will have a new platform lift serving all floor and provides access to the new community kitchen. There will also be access onto a new roof terrace to the west with an external access stair. The building fabric will be restored and enhanced, complete with new services and a basic level of fit-out.
- 5.3. A planning application for the former CCC building was submitted on 30 June 2021 and the scheme was granted permission in November 2021 following an extended planning determination period. Claremont Refurbishment Ltd has now been appointed as the Main Contractor to undertake these works, with a final contract sum of c.£2.1m. Catford Regeneration Partnership Limited is contributing £400,000 to the redevelopment.
- 5.4. The building works are expected to start in early 2023 and last approximately 13 months.

6. Thomas Lane Yard

- 6.1. The council are developing proposals to deliver a mixed-use scheme on the site of Thomas Lane car park, which sits north of Catford Broadway. Most of the site constitutes what is now Thomas Lane car park, owned by Lewisham council and the SuperSets site which is owned by the Catford Regeneration Partnership Limited (CRPL).

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- 6.2. TLY will deliver 101 affordable units, over 1000sqm of new commercial space and over 3000sqm of public realm. Turner Works Architects were appointed by the council in January 2021 as the multi-disciplinary design team lead and have developed the design for TLY. The TLY scheme and is currently in RIBA Stage 3. There have been multiple engagements with council planning officers and Lewisham's Design Review Panel. The council is engaging the design team to develop the scheme to allow for a planning submission in summer 2023. Subject to planning permission, it is intended for the scheme to start on site in 2024 with residential units being delivered as early as 2026.

7. Holbeach Road

- 7.1. In 2020, the council received £450,000 from the GLA's Get Building Fund to deliver regeneration improvements to Holbeach Road.
- 7.2. Works to improve the public realm of Holbeach Road included new paving, new seating and playable features, in-ground power supply for potential events, new trees and shrub planting. The project also included improvements to lighting and security/ CCTV. These works are now complete, with the final trees being planted in November 2022. The project has been well received by the public and will benefit the new and existing businesses operating on Holbeach Road.
- 7.3. Introduction of art on Holbeach Road was also one of the improvements considered within the project, subject to any wayleaves required. The project team is now working with the council Art officer on public engagement and commissioning for a mural, which will be installed in 2023.

8. Station Links

- 8.1. In September 2020 Mayor & Cabinet approved the use of section 106 funding from the former Catford Greyhound Stadium development to deliver a programme of public realm and accessibility improvements to Catford Station areas.
- 8.2. The scope of works include the following enhancements around the station areas: improving access to Catford and Catford Bridge stations, improved access for cyclists along the Waterlink way, improvements to the public realm by creating a pedestrian friendly environment with new seating and increased greening.
- 8.3. The scheme completed a public consultation exercise in 2021 and the scheme designs were well received. The project is in pre-application stage of Planning with the view to submit a planning application in summer 2023. It is intended that the scheme will start on site by summer/ autumn 2024 and complete in spring 2025.
- 8.4. Delivery of the project will be subject to further consultation with external stakeholders including Network Rail and partners, TfL, the Environment Agency and Thames Water.

9. A205 Road Realignment

- 9.1. Council officers and TfL have been working closely to progress the design of the road scheme. Design has reached the end of the feasibility stage and will formally move to the concept design stage in the New Year. The scheme will deliver a range of improvements to make Catford a more pleasant environment for all road users, including segregated cycle facilities, wider pavements, new and improved public space, reducing exposure to tailpipe emissions and new and improved road crossings.
- 9.2. TfL will carry out a consultation exercise in spring 2023. TfL and council officers have engaged affected landowners during the design process and the design has been amended to ensure support was maintained. A full engagement plan and stakeholder mapping exercise has taken place and a regular series of meetings has been

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established between TfL and council communications officers. The consultation will take place over an approximately six-week period and will include a range of mediums and will include virtual and in-person events.

- 9.3. Given the scale of the change, TfL are aiming to have at least 1,000 responses to the consultation across the various channels. In addition to the in-person/virtual events, TfL will contact people with an Oyster card who use TfL transport (namely buses) in the town centre to take part in the consultation. The networks and stakeholder list developed by Team Catford for the consultation for the Catford Town Centre Framework will also be used to ensure that as many people as possible can engage with the consultation.
- 9.4. The consultation materials will include a frequently asked questions document which will be developed by TfL and Lewisham officers. Other materials will also include maps, plans and computer-generated imagery (CGIs) to show what the scheme may look like.
- 9.5. TfL will submit a strategic outline business case in January 2023 to Department for Transport (DfT). This has been drafted with support from council officers. Following DfT's assessment of the strategic outline business case, and subject to their approvals DfT will recommend that the scheme move forward to the next stage, in-effect ring-fencing the amount being sought, and allowing TfL to proceed with the development of the concept design and outline business case. The final stage involves the development of detailed design and the full business case.
- 9.6. Council officers have been working with the GLA to secure an extension to the project for spend and delivery milestones, and to discharge the pre-conditions to allow the council to draw down Housing Infrastructure Funding. Council officers have received informal confirmation from the Department for Levelling-Up, Housing and Communities that the funding longstop has been extended from March 2024 to March 2025 and the infrastructure backstop has been extended from March 2026 to March 2027. The first claim will be made by March 2025. Council and TfL officers have also been working closely to finalise a back-to-back funding agreement to govern the use of the Housing Infrastructure Funding. This is expected to be entered into in January 2023.
- 9.7. Works are expected to start on site by spring 2025 and will be delivered by autumn 2026, with a backstop of March 2027.

10. Delivery Strategy

- 10.1. Earlier this year the council appointed Avison Young to undertake a delivery strategy for the Council's landholdings across the town centre. The delivery strategy will bring together previous work on delivery options, viability and land assembly and update options based on the adopted Catford Town Centre Framework. This work is due to complete in the first half of 2023.

11. Team Catford

- 11.1. In September 2022, the Catford Food Market moved to a new location on Adenmore Road, next to the entrance to Catford Bridge train station and a short walk from Catford Broadway.
- 11.2. Four markets have already taken place in the new location - including an extra Festive Catford Food Market (11 December 2022). Feedback from traders and customers has been very positive. Since September, there has been a 600% increase in trader enquiries and the market stalls are fully booked until December 2023. As well as promoting the new market across South East London through media releases and digital communication, Team Catford is currently working on a new business plan for the market to capitalise on its success and ensure it continues to benefit the local economy and support local traders.

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- 11.3. Team Catford has supported CRPL with briefings for prospective tenants for 17/18 Broadway, providing draft marketing support plans to help launch a new enterprise in Catford.
- 11.4. Alongside regular digital articles, email newsletters and social media updates, teamcatford.com has been refreshed to capture the new focus.

12. Financial implications

- 12.1. There are no financial implications for this report.
- 12.2. The total budgets within the latest capital programme for these projects are:
 - Thomas Lane Yard - £600k
 - The Former Catford Constitutional Club - £3.1m
 - Holbeach Road - £450k
 - Station Links - £1.5m
 - The A205 road realignment has spent £356k to date and has secured £10m Housing Infrastructure Fund grant. TfL will also contribute and is in the process of bidding for Major Road Network Funding.

13. Legal implications

- 13.1. As this is a report for noting, there are no legal implications for this report. Detailed legal implications will be provided in decision reports as the scheme progresses.

14. Equalities implications

- 14.1. The Council must have due regard to its Public Sector Equality Duty as set out in the Equality Act 2010. This requires all public bodies, including local authorities, to have due regard to the need to:
 - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
 - Advance equality of opportunity between people who share a protected characteristic and those who do not
 - Foster good relations between people who share a protected characteristic and those who do not
- 14.2. The Council's Single Equality Framework 2020-2024 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 14.3. An Equality Impact Assessment is currently being drafted for the road realignment. An Equality Impact Assessment will be completed for Thomas Lane Yard.

15. Climate change and environmental implications

- 15.1. Improving the town centre so that it is easier to walk and cycle will contribute to addressing the climate emergency.

16. Crime and disorder implications

- 16.1. There are no crime and disorder implications arising from this report.

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17. Health and wellbeing implications

- 17.1. The Catford Town Centre Framework upholds the ambition for Catford to be the greenest town centre in London and to regenerate through design that generate health and well-being.
- 17.2. Improved opportunities for walking and cycling in Catford will be implemented, providing a greener environment and surroundings to benefit those living, working and visiting Catford.
- 17.3. The Framework proposals for the development of the town centre will seek to deliver social integration through the enhancement of public realm that will link to areas that incorporate work, business and leisure activities amongst the green and aesthetically pleasing redesign of public spaces.
- 17.4. These interventions aim to promote better health by providing an environment where users can feel safer and more encouraged to enjoy the benefits of walking, cycling and leisure pursuits offered by the town centre.

18. Background papers

- 18.1. <https://lewisham.gov.uk/inmyarea/regeneration/catford-regeneration/catford-town-centre-framework>

19. Glossary

Term	Definition
TfL	Transport for London are the integrated transport authority responsible for meeting Mayor Sadiq Khan's strategy and commitments on transport in London. They run the day-to-day operation of the Capital's public transport network and manage London's main roads.
GLA	Greater London Authority
CRPL	Catford Regeneration Partnership Limited, a company that is wholly owned by Lewisham Council, created in 2010 to purchase interests in and around the Catford Centre in order to manage and regenerate assets to improve the economic, social and environmental well being of the people of Lewisham.

20. Report author and contact

- 20.1. Charlotte Harrison, charlotte.harrison@lewisham.gov.uk

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21. Comments for and on behalf of the Executive Director for Corporate Resources

21.1. Sofia Mahmood, sofia.mahmood@lewisham.gov.uk

22. Comments for and on behalf of the Director of Law, Governance and HR

22.1. Melanie Dawson, Melanie.Dawson@lewisham.gov.uk

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Sustainable Development Select Committee

Select Committee Work Programme Report

Date: 10 January 2023

Key decision: No.

Class: Part 1 (not restricted)

Wards affected: Not applicable

Contributor: Timothy Andrew (Scrutiny Manager)

Outline and recommendations

This report gives Committee members an opportunity to review the Committee's work programme and make any necessary changes.

The Committee is asked to:

- Review the work programme attached at Appendix B.
- Consider the items for the next meeting and specify the information required.
- Look at the forward plan of key decisions at Appendix E to consider whether there are any items that should be considered for further scrutiny.

Timeline of decision-making

27 June 2022 - Draft Sustainable Development Select Committee work programme 2022/23 agreed by Committee

19 July 2022 - Work programme 2022/23 – agreed by Business Panel

1. Summary

- 1.1. The Committee proposed a draft work programme at the beginning of the municipal year. This was considered alongside the draft work programmes of the other select committees and agreed by Business Panel on 19 July 2022.
- 1.2. The work programme should be reviewed at each meeting to take account of changing priorities.

2. Recommendations

- 2.1. The Committee is asked to:
 - Review the work programme attached at Appendix B.
 - Consider the items for the next meeting and specify what evidence is required, including being clear about the information the committee wishes to be included in officer reports.
 - Look at the forward plan of key decisions at Appendix E to consider whether there are any items for further scrutiny.

3. Work programming

- 3.1. When reviewing the work programme the Committee should consider the following:
The Committee's terms of reference
- 3.2. The Committee's areas of responsibility, include, but are not limited to:
 - monitoring the provision of the Council's planning, regeneration and environmental services functions;
 - scrutinising the delivery of the Council's refuse and recycling services;
 - the development of key planning policies and the performance of the Council's activities to meet the climate challenge as well as examining other key Sustainable Development related matters.
- 3.3. The Committee also has a role in engaging and reflecting the views of residents in relation to sustainable development-related matters. This includes, for example, the provision of the Council's parks and green spaces services, street lighting and jobs, business support and employment functions.
Whether any urgent issues have arisen that require scrutiny
- 3.4. If the Committee becomes aware of an issue requiring further scrutiny, it should consider the prioritisation process (Appendix C) and the Effective Scrutiny Guidelines (Appendix D) before deciding on its priority.
Whether a meeting is the most effective means for scrutinising the issue
- 3.5. Committee members should consider whether there are alternative methods for gathering information or receiving updates on issues of interest. For example, would a briefing, written summary or review of exiting material be more appropriate and effective?
Whether there is space in the Committee's work plan to consider the item
- 3.6. Members should consider which work programme items could be removed or rescheduled to make space for the full consideration of more important issues.

Whether the item links to the priorities set out in the corporate strategy

- 3.7. A new corporate strategy has been developed¹ – which sets out the Council's values, priorities and focus for the next four years (2022-2026). These are categorised under the following headings:
- Cleaner and Greener
 - Strong Local Economy
 - Quality Housing
 - Children and Young People
 - Safer Communities
 - Open Lewisham
 - Health and Wellbeing
- 3.8. The work of the Sustainable Development Select Committee will relate most closely to the 'cleaner and greener' priority, which commits the Council to:
- tackling the climate crisis through every area of Council policy;
 - maintaining the award-winning status of local parks whilst also planting more trees and establishing new community orchards;
 - improving opportunities for active travel and reducing dependence on cars;
 - tackling environmental crime and working in partnership to keep our streets clean and tidy.
- 3.9. Actions related to the 'strong local economy' priority are also within the Committee's terms of reference:
- investing in high streets and making Lewisham an attractive place to start a business;
 - encouraging businesses to become London Living Wage employers
 - attracting jobs and businesses to Lewisham with flexible and adaptable workplaces.
- 3.10. The Committee should consider how its work programme reflects these priorities. The Committee might also consider whether there are suggestions that should be put forward for consideration in the new municipal year.

4. The next meeting

- 4.1. The following items are scheduled for the next meeting. For each item, the Committee should clearly define the information and analysis it wishes to see in officer reports. If the Committee has designated one of its members as a climate change champion, that member should work with the Chair to ensure that officers are given appropriate steers in relation to the reports, to ensure they include relevant climate change considerations.
- 4.2. The Committee should also consider whether to invite any expert witnesses to provide evidence, and whether site visits or engagement would assist the effective scrutiny of the item.

¹ <https://lewisham.gov.uk/mayorandcouncil/corporate-strategy>

Agenda Item	Review type
Implementation of the transport strategy: walking, cycling and healthy neighbourhoods	Performance monitoring
Parks and open spaces update	Policy development

5. Referrals

5.1. This is a list of referrals made by the Committee this municipal year:

Referral title	Date of referral	Date considered by Mayor and Cabinet	Response due at Committee
Flood risk management strategy	27-06-22	06-07-22	11-10-22
Budget reductions report	30-11-22	07-12-22	*10-01-23 ²

6. Financial implications

6.1. There are no direct financial implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme will have financial implications and these will need to be considered as part of the reports on those items.

7. Legal implications

7.1. In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

8. Equalities implications

8.1. Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

8.2. The Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act

² A response to the Committee's comments was provided for Mayor and Cabinet in advance of the decision on 7 December. It can be viewed online here: [link to the officer response to comments on the budget reductions report](#)

- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

8.3. There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

9. Climate change and environmental implications

9.1. There are no direct climate change or environmental implications arising from the implementation of the recommendations in this report. However, in February 2019 Lewisham Council declared a Climate Emergency and proposed a target to make the borough carbon neutral by 2030. An action plan to achieve this target was subsequently agreed by Mayor and Cabinet (following pre-decision scrutiny by the Sustainable Development Select Committee)³. The plan incorporates all areas of the Council's work. Items on the work programme may well have climate change and environmental implications and reports considered by the Committee should acknowledge this.

10. Crime and disorder implications

10.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have crime and disorder implications and these will need to be considered as part of the reports on those items.

11. Health and wellbeing implications

11.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have health and wellbeing implications and these will need to be considered as part of the reports on those items.

12. Report author and contact

If you have any questions about this report please contact: Timothy Andrew (Scrutiny Manager) 020 8314 7916 timothy.andrew@lewisham.gov.uk

³ See <https://lewisham.gov.uk/TacklingTheClimateEmergency> for a summary of the Council's work in this area.

Appendix A

Sustainable Development Select Committee Terms of Reference

The following roles are common to all select committees:

(a) General functions

- To review and scrutinise decisions made and actions taken in relation to executive and non-executive functions
- To make reports and recommendations to the Council or the executive, arising out of such review and scrutiny in relation to any executive or non-executive function
- To make reports or recommendations to the Council and/or Executive in relation to matters affecting the area or its residents
- The right to require the attendance of members and officers to answer questions includes a right to require a member to attend to answer questions on up and coming decisions

(b) Policy development

- To assist the executive in matters of policy development by in depth analysis of strategic policy issues facing the Council for report and/or recommendation to the Executive or Council or committee as appropriate
- To conduct research, community and/or other consultation in the analysis of policy options available to the Council
- To liaise with other public organisations operating in the borough – both national, regional and local, to ensure that the interests of local people are enhanced by collaborative working in policy development wherever possible

(c) Scrutiny

- To scrutinise the decisions made by and the performance of the Executive and other committees and Council officers both in relation to individual decisions made and over time
- To scrutinise previous performance of the Council in relation to its policy objectives/performance targets and/or particular service areas
- To question members of the Executive or appropriate committees and executive directors personally about decisions
- To question members of the Executive or appropriate committees and executive directors in relation to previous performance whether generally in comparison with service plans and targets over time or in relation to particular initiatives which have been implemented
- To scrutinise the performance of other public bodies in the borough and to invite them to make reports to and/or address the select committee/Business Panel and local people about their activities and performance
- To question and gather evidence from any person outside the Council (with their consent)
- To make recommendations to the Executive or appropriate committee and/or Council arising from the outcome of the scrutiny process

(d) Community representation

- To promote and put into effect closer links between overview and scrutiny members and the local community
- To encourage and stimulate an enhanced community representative role for overview and scrutiny members including enhanced methods of consultation with local people
- To liaise with the Council's ward assemblies so that the local community might participate in the democratic process and where it considers it appropriate to seek the views of the ward assemblies on matters that affect or are likely to affect the local areas, including accepting items for the agenda of the appropriate select committee from ward assemblies.

- To keep the Council's local ward assemblies under review and to make recommendations to the Executive and/or Council as to how participation in the democratic process by local people can be enhanced
- To receive petitions, deputations and representations from local people and other stakeholders about areas of concern within their overview and scrutiny remit, to refer them to the Executive, appropriate committee or officer for action, with a recommendation or report if the committee considers that necessary
- To consider any referral within their remit referred to it by a member under the Councillor Call for Action, and if they consider it appropriate to scrutinise decisions and/or actions taken in relation to that matter, and/or make recommendations/report to the Executive (for executive matters) or the Council (non-executive matters).

(e) Finance

- To exercise overall responsibility for finances made available to it for use in the performance of its overview and scrutiny function.

(f) Work programme

- As far as possible to draw up a draft annual work programme in each municipal year for consideration by the overview and scrutiny Business Panel. Once approved by the Business Panel, the relevant select committee will implement the programme during that municipal year. Nothing in this arrangement inhibits the right of every member of a select committee (or the Business Panel) to place an item on the agenda of that select committee (or Business Panel respectively) for discussion.
- The Council and the Executive will also be able to request that the overview and scrutiny select committee research and/or report on matters of concern and the select committee will consider whether the work can be carried out as requested. If it can be accommodated, the select committee will perform it. If the committee has reservations about performing the requested work, it will refer the matter to the Business Panel for decision.

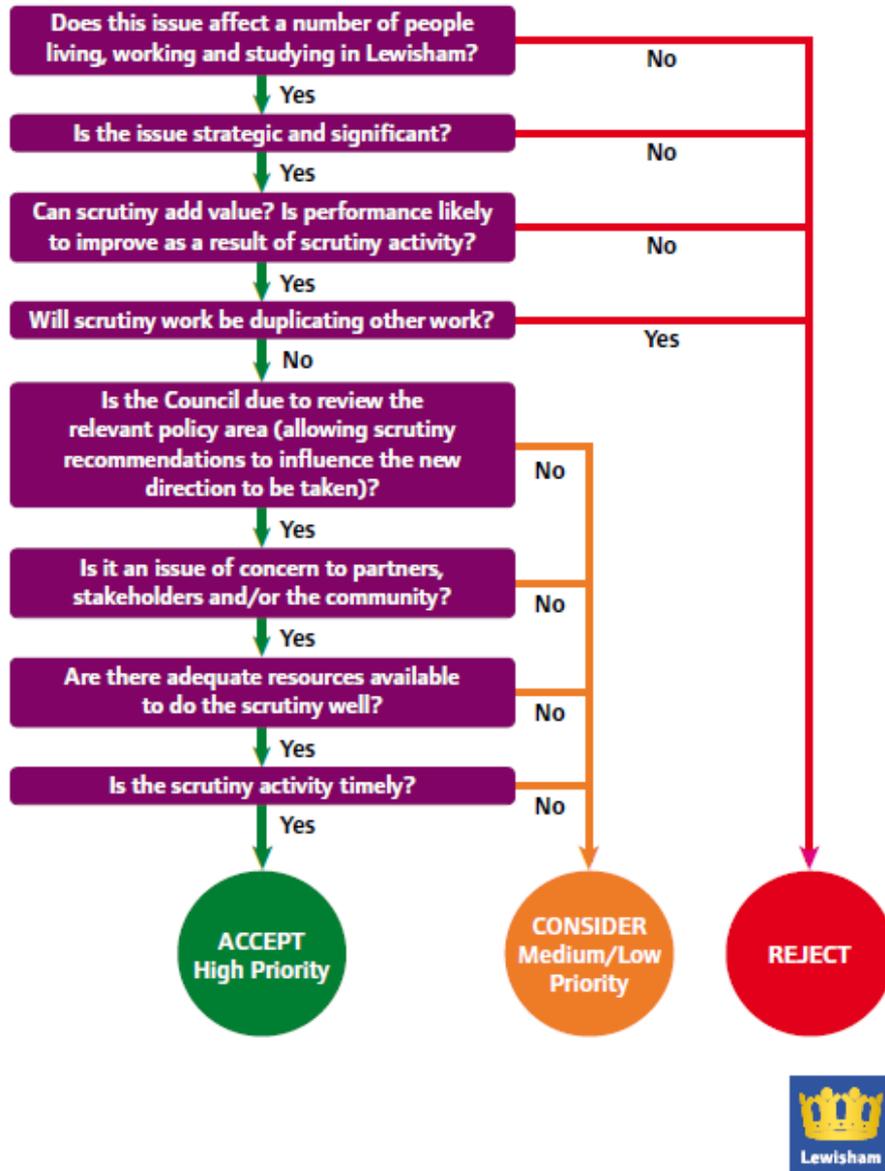
In addition to the general terms of reference outlined above, the Sustainable Development Select Committee has the following specific terms of reference:

- to examine issues relating to the protection of the environment including 'green' issues such as the conservation of natural resources, air quality, energy efficiency and conservation and/or the reduction of all types of pollution and make recommendations to the Mayor and Cabinet as appropriate;
- to comment and consult on and make recommendations to the Mayor and Cabinet in relation to the following:
 - i. sustainable development, economic development, business support, employment and training;
 - ii. the formulation of the Council's planning policies, (including the preparation of the Council's Local Development Documents and other local plans for the use and development of land, but excluding planning control and building control functions);
 - iii. highways, parking, traffic and transport, and urban regeneration;
 - iv. the environment including waste disposal, environmental health, street and market trading (but not the granting of licences and related matters);
 - v. public protection, refuse collection and disposal, street cleaning, consumer protection, cemeteries and crematoria;
 - vi generally to examine the performance of the Mayor and Cabinet in relation to the matters listed at (i) to (v) above.
- the review and scrutiny of the exercise by risk management authorities of flood risk management and coastal erosion risk management affecting the area.

Appendix C

The flowchart below is designed to help Members decide which items should be added to the work programme. It is important to focus on areas where the Committee will influence decision-making.

Scrutiny work programme – prioritisation process



Appendix D

Effective Scrutiny Guidelines

At Lewisham we:

1. Prioritise

It is more effective to look at a small number of key issues in an in-depth way, than skim the surface of everything falling within scrutiny's remit. We try to focus on issues of concern to the community and/or matters that are linked to our corporate priorities. We only add items to the work programme if we are certain our consideration of the matter will make a real and tangible difference.

2. Are independent

Scrutiny is led by Scrutiny Members. Scrutiny Members are in charge of the work programme and, for every item, we specify what evidence we require and what information we would like to see in any officer reports that are prepared. We are not whipped by our political party or unduly influenced by the Cabinet or senior officers.

3. Work collectively

If we collectively agree in advance what we want to achieve in relation to each item under consideration, including what the key lines of enquiry should be, we can work as a team to question witnesses and ensure that all the required evidence is gathered. Scrutiny is impartial and the scrutiny process should be free from political point scoring and not used to further party political objectives.

4. Engage

Involving residents helps scrutiny access a wider range of ideas and knowledge, listen to a broader range of voices and better understand the opinions of residents and service users. Engagement helps ensure that recommendations result in residents' wants and needs being more effectively met.

5. Make SMART evidence-based recommendations

We make recommendations that are based on solid, triangulated evidence – where a variety of sources of evidence point to a change in practice that will positively alter outcomes. We recognise that recommendations are more powerful if they are:

- Specific (simple, sensible, significant).
- Measurable (meaningful, motivating).
- Achievable (agreed, attainable).
- Relevant (reasonable, realistic and resourced, results-based).
- Time bound (time-based, time limited, time/cost limited, timely, time-sensitive).

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Sustainable Development Select Committee work plan 2022-23

Item	Type	Priority	20-Jun-22	11-Oct-22	30-Nov-22	10-Jan-23	07-Mar-23
Flood risk management strategy	Performance monitoring	CP6					
Air quality action plan	Policy development	CP6					
Asset management	Policy development	CP6, CP4					
Planning service: local democracy review	Policy development	CP6, CP4					
Environmental crime enforcement team update	Performance monitoring	CP6					
Controlled parking zone programme	Policy development	CP6, CP4					
Budget cuts	Standard item	All					
Local plan update	Information item						
Regeneration of Catford Town Centre update	Standard item	CP6, CP4					
Climate emergency action plan	Performance monitoring	CP6					
Parks and open spaces update	Policy development	CP6					
Implementation of the transport strategy: walking cycling and healthy neighbourhoods	Performance monitoring	CP6					

Information items

Article 4 directions	Information	CP6					
Annual parking report	Information	CP6					
Biodiversity action plan update	Information	CP6					
Parks and Open Spaces Strategy Annual Monitoring Report	Information	CP6					
Reduction and recycling plan	Information	CP6, CP4					
Markets	Information	CP4					
Employment, jobs and skills	Information	CP6, CP4					
Major planning developments update (incl Bakerloo line)	Information	CP6, CP4					

Corporate Priorities**Priority**

1	Open Lewisham	CP 1
2	Quality Housing	CP 2
3	Children and Young People	CP 3
4	A Strong Local Economy	CP 4
5	Health & Wellbeing	CP 5
6	Cleaner and greener	CP 6
7	Safer Communities	CP 7

FORWARD PLAN OF KEY DECISIONS

Forward Plan January - April 2023

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Emma Aye-Kumi, the Local Democracy Officer, at the Council Offices or emma.aye-kumi@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

January 2022	Contract for Statutory Funeral Provision	28/06/22 Executive Director for Community Services	Corinne Moocarme, Joint Commissioning Lead, Community Support and Care, Community Services, LBL and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
June 2022	Digital Infrastructure Fibre	28/06/22	and Councillor Amanda		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Wayleave	Executive Director for Corporate Services	De Ryk, Cabinet Member for Finance and Strategy		
May 2022	Expert Assessors services for Concessionary Award Schemes	28/06/22 Executive Director for Corporate Services	and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
May 2022	Procurement of a replacement Housing Management System and implementation of a Customer Relationship Management System.	28/06/22 Executive Director for Corporate Services	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
May 2022	Procurement of Learning and Development Services Provider	28/06/22 Executive Director for Corporate Services	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Procurement of Replacement Housing Management System and implementation of Customer Relationship Management System	28/06/22 Executive Director for Corporate Services	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Approval to procure for the provision of pre-paid card accounts	02/11/22 Executive Director for Corporate Services	Adeolu Solarin, MARAC Co-ordinator and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Permission to Tender Lawrence House Ground Floor Refurbishment Works	02/11/22 Executive Director for Housing,	Gavin Plaskitt, Programme Manager and Councillor Amanda De		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
		Regeneration & Environment	Ryk, Cabinet Member for Finance and Strategy		
August 2022	Award of Corporate Estate Maintenance Contract Phase 2	15/11/22 Executive Director for Housing, Regeneration & Environment	Akweley Badger, Project Support Officer and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Accommodation Procurement Strategy	07/12/22 Mayor and Cabinet	Fenella Beckman, Director of Housing and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
May 2022	Approval for the Local Development Scheme (LDS)	07/12/22 Mayor and Cabinet	David Syme, Head of Strategic Planning and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
May 2022	Approval of the Lewisham Local Plan - Regulation 19 Proposed Submission document for public consultation	07/12/22 Mayor and Cabinet	David Syme, Head of Strategic Planning and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
October 2022	Approval to extend the Framework for Semi-Independent Accommodation	07/12/22 Mayor and Cabinet	Emily Newell, Joint Commissioner 0-19 Health and Maternity and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	and Support		Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Approval to procure for the provision of Fixed Asset Valuations	07/12/22 Executive Director for Corporate Services	Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Budget Reductions 2023/24	07/12/22 Mayor and Cabinet	David Austin, Director of Corporate Services, Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Building for Lewisham Programme Delivery	07/12/22 Mayor and Cabinet	Patrick Dubeck, Director of Inclusive Regeneration and Councillor Sophie Davis, Cabinet Member for Housing Management and Homelessness		
October 2022	Change in designation of the Rushey Green Primary School SEN provision	07/12/22 Mayor and Cabinet	Matthew Henaughan, Head of Business, Infrastructure, Compliance and Education and Councillor Chris Barnham, Cabinet Member for Children's Services and School		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Performance		
October 2022	Contract Award for 0-19 Public Health Nursing	07/12/22 Mayor and Cabinet	Emily Newell, Joint Commissioner 0-19 Health and Maternity and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Contract award report - perinatal mental health	07/12/22 Executive Director for Children and Young People	Emily Newell, Joint Commissioner 0-19 Health and Maternity and		
October 2022	Future of Housing Management: Options Review	07/12/22 Mayor and Cabinet	Fenella Beckman, Director of Housing and		
June 2022	Part 2 - Notification of the transfer of Conrad Court Extra Care Housing	07/12/22 Mayor and Cabinet	Beate Hellowell, Scrutiny Manager and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
June 2022	Parts 1& 2 - Recommendation for the delivery of Extra Care Services at Hazlehurst Court, Catford	07/12/22 Mayor and Cabinet	Heather Hughes, Joint Commissioner, Learning Disabilities and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
August 2022	Permission to Award Supported Accommodation	07/12/22 Mayor and Cabinet	Jonathan Scarth and Councillor Paul Bell,		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	services		Cabinet Member for Health and Adult Social Care		
October 2022	Sustainable Transport and Parking Improvements Programme	07/12/22 Mayor and Cabinet	Seamus Adams, Parking Service Manager and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
August 2022	Walsham - Budget Requirement	07/12/22 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
October 2022	Approval to procure: School Minor Works Programme 2023 (SMWP 23)	13/12/22 Executive Director for Children and Young People	Jessie Lea, Senior Programme Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Award reports for Adult Weight Management Services: Universal offer; Targeted offer	11/01/23 Executive Director for Community Services	and		
June 2022	Council Tax Base Report 2023/24	11/01/23 Mayor and Cabinet	Katharine Nidd, Head of Strategic Finance, Planning and Commercial		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
August 2022	Financial Monitoring Period 7	11/01/23 Mayor and Cabinet	Nick Penny, Head of Service Finance and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
May 2022	On Street Advertising Contract Variation and Extension	11/01/23 Mayor and Cabinet	and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Permission to Award - Dementia Hub	11/01/23 Mayor and Cabinet	Natalie Sutherland, Interim Assistant Director - Adult Integrated Commissioning and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Permission to Award - Lewisham Wellbeing Service	11/01/23 Mayor and Cabinet	Natalie Sutherland, Interim Assistant Director - Adult Integrated Commissioning and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Permission to Award - New Hope Housing Project	11/01/23 Mayor and Cabinet	Natalie Sutherland, Interim Assistant Director - Adult Integrated Commissioning and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Permission to Award to The Commissioning Alliance	11/01/23 Mayor and Cabinet	Emily Newell, Joint Commissioner 0-19 Health and Maternity and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	Provision of Parking and Traffic Enforcement Division Service	11/01/23 Mayor and Cabinet	and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
October 2022	Secure Children's Home for London Children and Pan-London Vehicle for Commissioning	11/01/23 Mayor and Cabinet	and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
June 2022	Approval of the Lewisham Local Plan (Regulation 19 'Proposed Submission' document for public consultation	18/01/23 Council	David Syme, Head of Strategic Planning and		
October 2022	Council Tax Base Report 2023/24	18/01/23 Council	David Austin, Director of Corporate Services, Kathy Freeman, Executive Director for Corporate Resources,		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
August 2022	Award report for NHS Health Checks provision	01/02/23 Mayor and Cabinet	Iain McDiarmid, Assistant Director - Adult Integrated Commissioning and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
June 2022	BfL Appropriation for Planning purposes	01/02/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Sophie Davis, Cabinet Member for Housing Management and Homelessness		
June 2022	Building for Lewisham Budget requirements Pt1 & Pt2	01/02/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
October 2022	Determination of Lewisham's admission arrangements for the 2024/25 academic year	01/02/23 Mayor and Cabinet	and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
November 2022	Learning Disability Framework: approval to procure supported living contract	01/02/23 Mayor and Cabinet	Tom Bird, Integrated Commissioning Manager and		
January 2022	Lewisham Autism Strategy	01/02/23 Mayor and Cabinet	Polly Pascoe, Integrated Commissioning Manager and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
	Microsoft Azure	01/02/23 Mayor and Cabinet	Philippa Brewin and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
	Network Links (circuits, broadband, PSTNs)	01/02/23 Mayor and Cabinet	Philippa Brewin and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Parts 1 & 2 - Recommendation regarding the delivery of Extra Care Services by Housing 21 at Cinnamon Court Deptford	01/02/23 Mayor and Cabinet	Beate Hellawell, Scrutiny Manager and Councillor Juliet Campbell, Cabinet Member for Communities, Refugees and Wellbeing		
October 2022	Permission to extend the current lead home care provider contracts	01/02/23 Mayor and Cabinet	Tristan Brice, Associate Director, Community Support and Care and		
June 2022	Right to Buyback 2	01/02/23 Mayor and Cabinet	Kathy Freeman, Executive Director for Corporate Resources and Councillor Brenda		

FORWARD PLAN – KEY DECISIONS					
Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
November 2022	Riverside Youth Club development project - Approval to award.	01/02/23 Mayor and Cabinet	Adam Platts, Project Manager and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
October 2022	2023-24 Budget Report	08/02/23 Mayor and Cabinet	Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
June 2022	Approval to appoint operator for concessions contract at Beckenham Place Park Lake	Not before 01/03/23 Mayor and Cabinet	Vince Buchanan, Green Spaces Contracts Manager and Councillor Andre Bourne, Cabinet Member for Culture and Leisure (job share)		
February 2022	BfL Programme - Approval to enter into contract	Not before 01/03/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Health and Adult Social Care		
October 2022	Budget Report 2023/24	01/03/23 Council	David Austin, Director of Corporate Services, Kathy Freeman,		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Executive Director for Corporate Resources, Katharine Nidd, Head of Strategic Finance, Planning and Commercial and Councillor Amanda De Ryk, Cabinet Member for Finance and Strategy		
October 2022	Contract Award Report for School Minor Works Programme 2023 (SMWP 23)	Not before 01/03/23 Executive Director for Children and Young People	Lemuel Dickie-Johnson, Project Manager Capital Delivery Programme and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance		
November 2022	Approval to confirm an Article 4 Direction to withdraw permitted development rights for the change of use from dwelling house (Use class C3) to small HMO's (Use Class C4)	08/03/23 Mayor and Cabinet	David Syme, Head of Strategic Planning and		
November 2022	Approval to confirm an Article 4 Direction to withdraw permitted development rights for the change of use from Use class E (retail, office and industrial) to Use class C3 (dwelling house) within our town centres, industrial areas and employment sites	08/03/23 Mayor and Cabinet	David Syme, Head of Strategic Planning and		
November 2022	Approval to re-procure the Lewisham Learning Disability	08/03/23 Mayor and Cabinet	Tom Bird, Integrated Commissioning Manager		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
	Framework Agreement		and		
November 2022	CIL Governance	08/03/23 Mayor and Cabinet	and		
November 2022	Lewisham Climate Emergency Action Plan	08/03/23 Mayor and Cabinet	and		
June 2022	Reduction and Recycling Plan 2023-2025	08/03/23 Mayor and Cabinet	Wendy Nicholas, Strategic Waste and Environment Manager and Councillor Louise Krupski, Cabinet Member for Environment and Climate		
October 2022	Selective licensing: Consultation response and proposals to introduce a new licensing scheme	08/03/23 Mayor and Cabinet	Rhona Brown, Head of Private Sector Licensing and Housing Improvement and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Housing Development and Planning		
November 2022	Temporary Accommodation Acquisition Procurement (Part 1 & 2)	08/03/23 Mayor and Cabinet	Andrew Jacobs, Organisational Learning and Talent Manager and		
June 2022	BfL Programme - Approval to enter into contract	04/23 Mayor and Cabinet	James Ringwood, Housing Delivery Manager and Councillor Sophie Davis, Cabinet Member for Housing Management and		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Homelessness		

FORWARD PLAN – KEY DECISIONS

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials

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